UNAUDITED SEMI-ANNUAL FINANCIAL STATEMENTS FOR THE 6 MONTHS ENDED 30 JUNE 2025

Registered Number 03114476

CONTENTS	Page
Officers and Professional Advisers	1
Income Statement	2
Statement of Changes in Equity	3
Balance Sheet	4
Statement of Cash Flows	5

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS: M. Brown

A. Lowe D. Jordan M. Prosser

COMPANY SECRETARY: C. Garcia

REGISTERED OFFICE: 123 Victoria Street

London SW1E 6DE

INDEPENDENT AUDITORS: PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

7 More London Riverside

London SE1 2RT

Registered in England and Wales: Number 03114476

Registered Number 03114476

INCOME STATEMENT FOR THE 6 MONTHS ENDED 30 JUNE 2025

	6 Months ended 30 June 2025	6 Months ended 30 June 2024
	£'000	£'000
Revenue	66,034	61,135
Cost of sales	(20,994)	(20,001)
Gross profit	45,040	41,134
Administrative expenses Release of deferred profit	2,113	(42) 2,113
Operating profit	47,153	43,205
Finance income Finance costs	11,907 (8,609)	10,434 (9,336)
Profit before income tax	50,451	44,303
Income tax charge	(12,613)	(11,076)
Profit attributable to owners of the Parent	37,838	33,227

All profit and loss items relate to continuing operations of the Company.

There is no other comprehensive income for the period.

Registered Number 03114476

STATEMENT OF CHANGES IN EQUITY FOR THE 6 MONTHS ENDED 30 JUNE 2025

	Called up share capital	Retained earnings	Total Equity
	£'000	£'000	£'000
At 1 January 2024	-	600,585	600,585
Profit for the period	-	33,227	33,227
Total comprehensive income	_	33,227	33,227
Dividends Paid			
At 30 June 2024	_	633,812	633,812
	Called up share capital £'000	Retained earnings £'000	Total Equity
	£7000	£7000	£'000
At 1 January 2025	-	666,612	666,612
Profit for the period	-	37,838	37,838
Total comprehensive income	-	37,838	37,838
Dividends Paid		(50,750)	(50,750)
At 30 June 2025		653,700	653,700

The called up share capital of the Company is £2 (2024: £2).

Registered Number 03114476

BALANCE SHEET AS AT 30 JUNE 2025

	30 June 2025	31 December 2024
	£'000	£'000
Assets		
Non-current assets		
Property, plant and equipment	171,284	177,450
Right-of-use assets	383,162	397,213
Loans receivable	496,975	487,111
	1,051,421	1,061,774
Current assets		
Trade and other receivables	-	879
Cash and cash equivalents	1,249	897
	1,249	1,776
Ourmant liabilities		
Current liabilities	(14.910)	(14.704)
Trade and other payables Current tax liabilities	(14,819) (41,131)	(14,794) (26,059)
Lease liabilities	(19,010)	(18,532)
Deferred profit	(4,226)	(4,226)
Deletted profit	(79,186)	(63,611)
	(73,100)	(00,011)
Net current liabilities	(77,937)	(61,835)
Total assets less current liabilities	973,484	999,939
Non-current liabilities		
Deferred tax liabilities	103,544	106,003
Lease liabilities	185,555	194,526
Deferred profit	30,685	32,798
Bolomod prom	319,784	333,327
	<u> </u>	
Equity attributable to owners of the parent		
Called up share capital	-	-
Retained earnings	653,700	666,612
Total equity	653,700	666,612
Total equity and non-current liabilities	973,484	999,939

Certified as fairly representing the position of the Company by Alan Lowe.

All equity is attributable to equity holders of the parent.

Registered Number 03114476

STATEMENT OF CASH FLOWS FOR THE 6 MONTHS ENDED 30 JUNE 2025

	6 Months Ended 30 June 2025	6 Months ended 30 June 2024
	£'000	£'000
Operating activities Cash receipts from customers Cash paid to suppliers Cash generated from operations	66,404 (470) 65,934	65,144 (450) 64,694
Interest paid	(8,715)	(9,442)
Net cash flow generated from operating activities	57,219	55,252
Investing activities Interest received Purchase of property, plant and equipment Issue of new loans to group companies Repayment of loan by group company Net cash generated from/(used in) investing activities	42 (457) (55,000) 57,685	75 (11,256) (37,400) 1,000 (47,581)
Financing activities Payment of Dividends Repayment of lease liabilities Net cash used in financing activities	(50,750) (8,387) (59,137)	(7,798) (7,798)
Net Increase/(decrease) in cash and cash equivalents	352	(127)
Cash and cash equivalents at the beginning of the period	897	149
Cash and cash equivalents at the end of the period Bank balances and cash	1,249	22