UNAUDITED SEMI-ANNUAL FINANCIAL STATEMENTS 6 MONTHS ENDED 30 JUNE 2023

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OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS: M. Brown

A. Lowe D. Jordan M. Prosser

COMPANY SECRETARY: A. Lowe (resigned 17 January 2023)

C. Garcia (appointed 17 January 2023)

REGISTERED OFFICE: 123 Victoria Street

London SW1E 6DE

INDEPENDENT AUDITORS: PricewaterhouseCoopers LLP

7 More London Riverside

London SE1 2RT

Registered in England and Wales: Number. 3114476

Registered Number. 3114476

INCOME STATEMENT FOR THE 6 MONTHS ENDED 30 JUNE 2023

	6 Months ended 30 June 2023	6 Months ended 30 June 2022
	£'000	£'000
Revenue	64,798	64,613
Cost of sales	(18,095)	(18,152)
Gross profit	46,703	46,461
Administrative expenses Release of deferred profit	(50) 2,113	(5) 2,113
Operating profit	48,766	48,569
Finance income Finance costs	8,962 (9,915)	8,008 (10,505)
Profit before income tax	47,813	46,072
Income tax charge	(11,064)	(8,300)
Profit attributable to owners of the Parent	36,749	37,772

All profit and loss items relate to continuing operations of the Company.

There is no other comprehensive income for the period.

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STATEMENT OF CHANGES IN EQUITY FOR THE 6 MONTHS ENDED 30 JUNE 2023

	Called up share capital	Retained earnings	Total Equity
	£'000	£'000	£'000
At 1 January 2022	-	453,542	453,542
Profit for the period	-	37,772	37,772
Total comprehensive income	_	37,772	37,772
At 30 June 2022	-	491,314	491,314
	Called up share capital	Retained earnings	Total Equity
	£'000	£'000	£'000
At 1 January 2023	-	528,175	528,175
Profit for the period	-	36,749	36,749
Total comprehensive income		36,749	36,749
At 30 June 2023		564,924	564,924

The called up share capital of the Company is £2 (2022: £2).

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BALANCE SHEET AS AT 30 JUNE 2023

	30 June 2023	31 December 2022
	£'000	£'000
Assets		
Non-current assets		
Property, plant and equipment	194,919	196,877
Right-of-use assets	413,584	407,676
Loans receivable	386,036	346,004
Command accepts	994,539	950,557
Current assets	007	F 400
Cash and cash equivalents	667 667	5,129
		5,129
Current liabilities		
Trade and other payables	(6,131)	(4,874)
Current tax liabilities	(32,874)	(20,165)
Lease liabilities	(16,958)	(16,597)
Deferred profit	(4,226)	(4,226)
•	(60,189)	(45,862)
Net current liabilities	(59,522)	(40,733)
Total assets less current liabilities	935,017	909,824
Non-current liabilities Deferred tax liabilities	444 220	110 000
Lease liabilities	111,338 219,617	112,983 227,415
Deferred profit	39,138	41,251
Deletica profit	370,093	381,649
		001,040
Equity attributable to owners of the parent		
Called up share capital	-	-
Retained earnings	564,924	528,175
Total equity	564,924	528,175
Total equity and non-current liabilities	935,017	909,824

Certified as fairly representing the position of the Company by Alan Lowe.

All equity is attributable to equity holders of the parent.

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STATEMENT OF CASH FLOWS FOR THE 6 MONTHS ENDED 30 JUNE 2023

	6 Months ended 30 June 2023	6 Months Ended 30 June 2022
	£'000	£'000
Operating activities Cash receipts from customers Cash paid to suppliers Cash generated from operations	64,798 (176) 64,622	64,798 (3,269) 61,529
Interest paid	(10,021)	(10,611)
Net cash flow generated from operating activities	54,601	50,918
Investing activities Interest received Purchase of property, plant and equipment Issue of new loans to group companies Repayment of loan by group company Net cash used in investing activities	31 (20,663) (38,750) 7,650 (51,732)	3 (32,463) (41,000) 30,250 (43,210)
Financing activities Repayment of lease liabilities	(7,331)	(6,854)
Net cash used in financing activities	(7,331)	(6,854)
Net (decrease)/increase in cash and cash equivalents	(4,462)	854
Cash and cash equivalents at the beginning of the period	5,129	33
Cash and cash equivalents at the end of the period Bank balances and cash	667	887

During 2022, cash items relating to the 'Issue of new loans to group companies' and 'Repayment of loan by group company' have been reclassified as investing from financing activities. The 2022 comparatives have been restated.