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# Officers and Professional Advisers

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# **Strategic Report**

#### 1. Review of Business

#### **New Trains**

During 2020, Angel Trains Group Limited (formerly Willow Bidco Limited) and its subsidiary undertakings (the "Group") successfully project managed and delivered into passenger operation 5 x 5-car Hitachi AT300 bi-mode intercity trains (Class 802), leased to Hull Trains Company Ltd, a subsidiary of First Group plc. There were no new train procurements involving the Group during 2020.

The remaining new Hitachi bi-mode vehicles were delivered during 2020 and the contract to purchase 665 Bombardier Class 720 electric vehicles was migrated into the senior fence during December 2020. The senior corporate structure was also re-organised to simplify the Group during the year.

On 21 December 2020, the Group acquired the assets of Angel Trains Rolling Stock Limited ("ATRSL"). ATRSL was an SPV that was set up to acquire 665 Class 720 Bombardier Aventra vehicles. At 31 December 2020, 60 of the 665 vehicles that were procured for use in the East Anglia franchise had been delivered.

# Refranchising & Re-leasing

The following leases were extended during the year as a result of short-term franchise awards/extensions:

- ➤ London & South Eastern Railway Ltd The franchise was extended from March 2020 to October 2021, extending the lease of 200 Class 465 and 86 Class 466 vehicles. In addition, 150 Class 707 vehicles cascaded into the franchise in September 2020 from First MTR South Western Trains Ltd.
- ➤ Great Western Railway Ltd The franchise was extended from March 2020 to March 2023, extending the lease of 41 HST vehicles, 6 Class 150, 88 Class 165 and 63 Class 166 vehicles. An additional 19 HST vehicles were also leased as part of the extension.
- Cross Country Trains Ltd The franchise was extended from October 2020 to October 2024, extending the lease of 21 HST vehicles.

The following leases were extended or entered into during the year outside of the refranchising process;

- ➤ Abellio East Anglia Ltd 216 Class 317 vehicles were extended from various dates in 2020 up to various dates in 2021. Additionally, 84 Class 360 vehicles that were due to cascade to Abellio East Midlands Ltd in August 2020 were extended until February 2021. They will still cascade to Abellio East Midlands Ltd after this date.
- Arriva Rail North Ltd 10 Class 153 vehicles were extended from December 2020 to May 2021.
- ➤ Keolis Amey Wales Cymru Ltd 30 Class 142 vehicles were extended from June 2020 to December 2020.
- ➤ Keolis Amey Wales Cymru Limited 4 Class 153 vehicles were cascaded from Abellio East Midlands Ltd; a lease was entered into from November 2020 to July 2021.
- ➤ First MTR South Western Trains Ltd 150 Class 707 vehicles were extended from March 2020 to August 2020.
- ➤ Abellio ScotRail Ltd 18 Class HST vehicles were extended from January 2020 to various dates until March 2023.
- ➤ Abellio East Midlands Ltd 68 Class HST and 4 Class 153 vehicles were extended from January 2020 to May 2021.

As a result of the Covid-19 pandemic, patronage levels decreased significantly, resulting in a majority of franchise train operators requiring financial assistance from the Government. After an initial period of financial assistance under the original franchise terms, in September 2020, the Government announced that Emergency Recovery Measures Agreements ("ERMAs") would come into effect. As part of these ERMAs, franchise agreements were terminated and a revised termination date and subsequent National Rail Contracts ("NRC"), with optional extension dates, became effective.



The below table shows the impact of the ERMAs, with the table reflecting the amended expiry dates.

Franchise	Original Franchise Expiry Date (incl. contractual extension options)	ERMA Expiry Date	National Rail Contract period
Trans Pennine	August 2023 (April 2025)	March 2021	2 years' core 2 year extension option
South Western	August 2024 (June 2025)	March 2021	2 years' core 2 year extension option
Essex Thameside	November 2029 (June 2030)	March 2021	2 years' core 2 year extension option
East Anglia	October 2025 (October 2026)	September 2021	3 years' core 2 year extension option
West Midlands	April 2026 (April 2028)	September 2021	3 years' core 2 year extension option
West Coast Partnership	April 2031 (April 2034)	March 2022	4 years' core 2 year extension option
East Midlands	August 2027 (August 2029)	March 2022	4 years' core 2 year extension option

The Group's pre-existing contracts with train operators continue in force notwithstanding the amended contract expiry dates described above.

#### **Refurbishment Projects and Future Developments**

Throughout 2020, the Group continued to engage with the supply chain to ensure the successful completion of modification programmes on all fleets, operating beyond 31 December 2019, in order to comply with Persons of Reduced Mobility regulations. Approximately, 99% of the required units have been successfully completed.

The remaining units have received dispensation to continue passenger service or were already undergoing modification and are expected to complete works during 2021. This investment will ensure that these vehicles are capable of continuing to run in passenger service.

In general, our suppliers continue to perform well under challenging circumstances and have not been materially affected by the Covid-19 pandemic. The Group continues to monitor the supply base in ensuring that their continued focus remains on quality and delivery of our projects.

Progress continues with the Group's innovative self-charging hybrid research and development project in partnership with Magtec Limited and Chiltern Railways to convert an existing Diesel Multiple Unit (DMU) to a Hybrid, using battery technology. The comprehensive conversion works are currently being undertaken on a Class 165 trial unit with performance testing targeted for spring 2021 with the expected performance benefits of the trial being significant reduction in CO2, NOx, Particulate Matter and noise, coupled with an estimated fuel saving of 25% for train operators.

### Other Financial & Business Matters

During the year the Group sold a number of companies that had become dormant during the year to its ultimate controlling party, Willow Topco Limited. The Group also acquired ATRSL a subsidiary that was under common control and management of Willow Topco Limited. The balance sheet has been incorporated into the Group at the carrying value of the predecessor and the results have been consolidated since acquisition. The restructure will result in simplified management and reporting. During the year the Group signed financing facilities for the new Class 720 procurement, comprising of £430.5m of fixed rate notes and £396.5m of bank debt. The Group also exercised the option of extending The Revolving Credit Facility to 2025.



Moody's completed its annual review for 2020 and affirmed the Baa2 credit rating in January 2021 and confirmed that the Group has limited re-leasing risk in the medium-term, stating that "During the January 2021 to December 2023 period, around 33% of vehicles are expected to come off-lease. Out of these, around 40% are at the end of their lives. Therefore, only around 20% of the existing fleet will face releasing risk during this period, reflecting Angel Trains' strong recent re-leasing performance with higher risk fleets having already been cascaded"

New leases were entered into with nine franchisees (including two franchise extensions) and all vehicles with an economic value are leased. In addition to the 157 vehicles marked for disposal, the Group has 2 vehicles which are off-lease but have no economic value and are to be retained for spares if no re-lease opportunity presents itself.

The full and long-term impact of the Covid-19 pandemic is still evolving. The Group will continue to work closely with the Department for Transport, customers and suppliers as the macro economic environment develops.

# 2. Key Performance Indicators

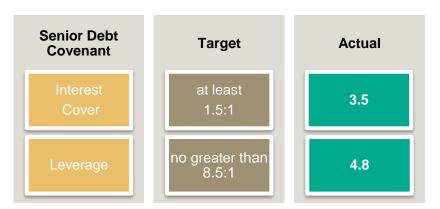
EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation), the Group's key measure, for the year ending 31 December 2020 was £438.3m (2019: £419.2m). Revenue for the year was £518.2m (2019: £492.3m). The increase from 2019 is mainly due to an increase in capital rentals. The new Class 802s were introduced in to passenger service and a new lease took effect for the Class 390s on the West Coast Franchise. There was also an increase in maintenance lease rentals. Maintenance performance obligations have been brought forward and as a result will no longer need to occur in the future.

The other key performance indicator that the directors consider is the percentage of rolling stock (excluding vehicles held for disposal) on lease, which stood at 100.0% at 31 December 2020 (2019: 100.0%) against a target of 95%.

The level of debt increased during the year to £3,277.8m (2019: £2,721.4m) mainly as a result of the debt assumed on acquisition of a subsidiary that is procuring new trains, capital projects and offset with scheduled repayments.

#### Bank/Bondholder covenants

All key ratios remain stable and comply with the covenants of the Group's Senior debt agreements, namely interest cover and leverage (Net debt/EBITDA).

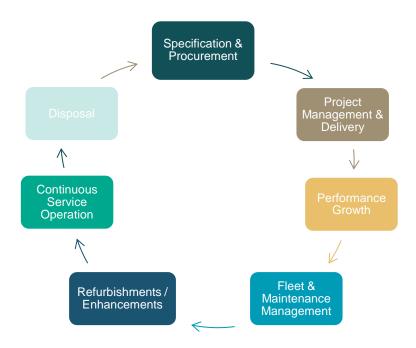


# 3. Strategy

The Group's strategy is divided across three main themes: meet our customers' expectations, re-lease our existing portfolio and renew our portfolio



The strategy is supported by having trains at all stages of the asset lifecycle (as seen in the diagram below), which manages the asset risk profile and helps protect the long term profitability of the business. This is supported by the spread of the portfolio across different vehicle types, i.e. high speed intercity, regional and urban (commuter) trains. The benefit of this portfolio approach is that we are not beholden to any one market sector or manufacturer.



On the 23 March 2020, the government announced the introduction of emergency measures to support and sustain necessary rail operations as train franchise operators faced significant revenue uncertainty as a result of the Covid-19 pandemic. The Department for Transport temporarily suspended normal franchise agreements and transferred all revenue and cost risk to the government for an initial period of six months. Initially all franchise train operators transitioned onto Emergency Measures Agreements, ("EMAs") enabling greater flexibility and transferring revenue and cost risk to the government, where they continued to operate services day-to-day for a small predetermined management fee. After the initial six-month period of financial assistance under the original franchise terms, in September 2020, the Government announced that Emergency Recovery Measures Agreements ("ERMAs") would come into effect.

As part of these ERMAs, franchise agreements were terminated and a revised termination date and subsequent National Rail Contracts ("NRC"), with optional extension dates, became effective providing a future NRC programme to ensure industry stability. The Group has actively continued to engage with the Department for Transport and supported all train operators during this challenging and uncertain period for the UK rail industry.

Following the completion of the Williams Rail industry review in December 2019, the Group awaits the government publication of a White Paper on its recommendations with any reforms expected to be implemented as soon as practicable thereafter. The purpose of the Rail Review is to ensure that the United Kingdom's vital rail services continue to benefit passengers and that it supports a stronger economy. The 'root and branch' review will consider all aspects of the industry including greater train and track integration, regional partnerships and value for money.

The Group welcomes the Rail Review and participated in the initial industry-wide request for information. The Group will continue to support the review recommendations when published and believes its approach to embracing competition, fostering innovation and improving the customer experience



through the continued involvement and participation of the Rolling Stock Companies ("ROSCOs") is consistent with the review's objectives.

# 4. Our Key Stakeholders

The Board of directors has acted in a way that it considers, in good faith, would be most likely to promote the success of the Group for the benefit of its members as a whole.

We proactively engage with our stakeholders to maximise value and secure long-term success and are continually striving to improve our impact. Details of the engagement activities in relation to stakeholders are provided below:

#### **Employees**

The Directors understand the importance of the Group's employees to the long-term success of the business and are proud that the Group is certified to a Gold standard by Investors in People.

Given Covid-19 and remote working in 2020, the Group enhanced its communication with employees through regular internal all staff emails, intranet blogs and virtual staff updates from the Chief Executive Officer and other Executives about the Group's performance, plans and future outlook, which provides employees with an opportunity to ask questions on the Group's goals and direction.

In 2020, we launched our new "virtual managers' charter", which sets minimum standards that employees can expect for virtual working, including one-to-ones, team meetings, flexible working, and support. As with our existing charter, it builds on our values, intent based leadership principles, performance behaviours and the philosophy behind Investors in People.

We listen to our employees through our regular pulse surveys, including safety culture surveys to enhance our safety culture. The feedback received and areas of improvement are discussed by the Senior Leadership Team and the Board. The Group made improvements based on the feedback received from the surveys.

In 2020, we invested c.£130k in learning and development and delivered approximately 430 staff training days. Externally facilitated remote management training to leaders and wellbeing workshops for all employees were held. A Mental Health First Aider group to support employees' mental health and a Diversity, Equality and Inclusion Committee to develop a more inclusive culture were established in 2020. Workplace diversity, health and mental wellbeing continue to be priorities.

#### Customers

Our customers are fundamental to our business and we continually strive to exceed their expectations. The Board regularly reviews how to maintain positive relationships with our customers and monitors engagement through customer surveys, run by an external company to ensure the results are independent. The results of these surveys are reviewed by the Board and the findings are used to improve customer engagement. Our dedicated Customer Service team has regular engagement meetings with our key customers to anticipate trends and preferences.

Feedback and complaints from our key customers are discussed at our Operational Asset meetings with senior level employees and critical issues are escalated to the Board for further guidance on effectively meeting our customers' needs.

#### Suppliers

We develop strong and collaborative long-term relationships with our suppliers comprising of manufacturers and maintainers of rolling stock. Our procurement team engages both formally and informally on a regular basis to secure effective performance from the supply chain and support has been provided to suppliers during Covid-19.

Supplier issues are subject to discussion and approval at board level so that the Board is aware of their concerns. During 2020, a review of developing our supply base through collaborative and new practices



that can support our business goals was undertaken. Further work is underway to develop engagement plans for suppliers.

We carry out externally facilitated supplier feedback surveys and the results are reviewed by the Board to continually improve supplier engagement.

#### **Shareholders**

The Group attaches considerable importance to communications with its direct shareholders as well as the shareholders of the ultimate parent company, Willow Topco Ltd and engages with them on a regular basis. Open and frequent dialogue with investors enables them to fully understand the Group's strategy, objectives and governance. We had a successful virtual strategy day event held in November 2020 where we had direct input from shareholders.

We have engaged with our shareholders to assess the impact of the Covid-19 in both the short, medium and long term.

#### **Environment**

The state of the environment is of great concern to us and we are always looking for ways to reduce our environmental impact.

In 2020, the Sustainability Committee, responsible for Environmental, Social, and Governance activities within the Group has set out a clear sustainability plan to further enhance our climate change activities. Further details of the Group's initiatives are set out in our Sustainability Report on page 11.

We continue to invest significant time and money into developing a cleaner, greener and smarter Hybrid traction drive system in converting an existing Diesel Multiple Unit (DMU) to a Hybrid, using battery technology. We are committed to reducing carbon emissions for each of our fleet and a number of digital transformation and decarbonisation work streams are being progressed.

#### **Debt Providers**

Our debt providers play an important role in our business and we maintain a proactive, open and transparent relationship with them. Regular meetings are held with our diverse group of debt providers and credit rating agency to keep them informed about relevant areas of the business. We provide them with regular financial updates, twice-yearly investor reports and debt investor presentations. See other financial and business matters on page 3 for further insight on our debt facilities in 2020.

#### **Industry Regulators**

Reports and other forms of publication issued by the Group's principal industry regulators from time to time are discussed by the Board and the deliberations are appropriately minuted. The directors have direct dialogue with the industry regulators, giving them an understanding of their requirements and intentions, which will then be brought into the discussions of the Board.

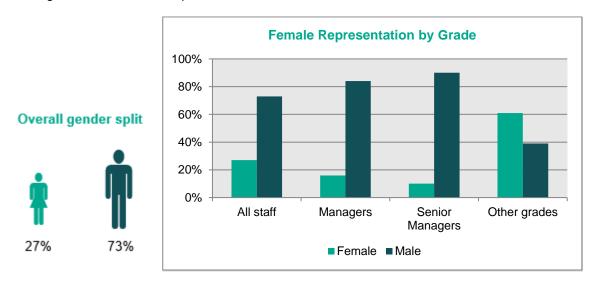
Directors attend political, economic and regulatory forums to maintain effective working relationships with the government and industry regulatory authorities. The Group continues to maintain a transparent relationship with its industry regulators.

#### 5. People & Diversity

The Group continues to report on gender equality in accordance with the Government Equalities Office initiative "Think, Act, Report" which aims to encourage companies to share their progress in reporting gender equality. The Group recognises the benefit the industry would receive from a more gender balanced workforce and is committed to increasing the number of women throughout the organisation and, more generally, to furthering the success of women in the rail sector. The Group undertakes voluntary gender equality analysis reporting by publishing an annual diversity report on its website. A plan to increase diversity in the workforce has been presented to the Group Board, and will continue to be implemented in 2021 and beyond.



Headline figures from the 2020 report are illustrated below.



During 2020, multiple employee pulse surveys were undertaken and positive results in the key areas (engagement, commitment, satisfaction and efficiency) were received. The results were all above the UK National Benchmark, and at broadly the same high levels seen in 2019. The Group has retained Investors in People Gold accreditation, against a new higher standard, and is working through an action plan to strive for Platinum at the 2021 re-accreditation.

After two very successful three year terms, Tom Smith stepped down as Chairman in January 2021, having overseen an unprecedented programme of asset renewals and enhancements, including recent innovations to deliver green rolling stock technologies. In January 2021, the shareholders appointed Mark Russell CBE as its new Chairman. Mark is also Chair of DE&S, the Ministry of Defence's procurement and support organisation. He is also Vice Chair of UK Government Investments (UKGI) and non-executive director of DP World. His previous experience includes a five-year tenure as a board member of Eurostar International and a similar tenure as a board member of London & Continental Railways. Mark took up the post on 1 February 2021.

#### 6. Looking Forward

The Group will support the Williams Rail Industry review recommendations when published and believes its approach to embracing competition, fostering innovation and improving the customer experience through the continued involvement and participation of the ROSCOs is consistent with the review's objectives.

With the advent of ERMAs and subsequent NRCs, the critical objective for the Group in the short to medium term will be responding to a number of NRCs to successfully re-lease all the vehicles as well as identifying key new build procurement opportunities to renew and develop the portfolio.

During this time, it will also be necessary to continue to invest in enhancements and modification programmes on selective fleets to ensure the rolling stock maintains its required utility and competitiveness. We employ a strong and committed team whose experience and depth of relationships within the rail industry gives us confidence that these challenges can be achieved.

Approved by the Board of Directors and signed on its behalf.

A Lowe Director

29 March 2021



# **Directors' Report**

# 1. Statement of Directors' Responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Companies (Jersey) Law 1991 requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the Group financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union.

Under Companies (Jersey) Law 1991, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and of the profit or loss of the Group for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable IFRSs as adopted by the European Union have been followed, subject to any material departures disclosed and explained in the financial statements;
- · make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are also responsible for safeguarding the assets of the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Group's transactions and disclose with reasonable accuracy at any time the financial position of the Group and enable them to ensure that the financial statements comply with the Companies (Jersey) Law 1991.

The directors are responsible for the maintenance and integrity of the Group's website. Legislation in Jersey governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### **Directors' confirmations**

In the case of each director in office at the date the directors' report is approved:

- so far as the director is aware, there is no relevant audit information of which the Group's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Group's auditors are aware of that information.

#### 2. Going Concern

These financial statements are prepared on a going concern basis. The accumulated deficit in reserves is expected to reverse over time due to the future continued profitability of the Group. The directors have received confirmation that the shareholder loans £481.7m will not be redeemed within one year of the date of signing the financial statements (noted on page 23) and, taking into account their interest free nature, it seems reasonable for them to be considered as "quasi-equity" for the purpose of the going concern assessment, with the result that the balance sheet would move to a net asset position. The Group continues to comply with the requirements of its debt covenants, with performance underpinned by positive cash flows from the Group's operations. Budget and forecast cash flows also indicate the Group will be able to meet its current liability obligations.

The Group continues to analyse the potential impact of COVID-19 on forecasts and liquidity and has concluded there are no material impacts that would affect its conclusion on going concern. In particular:

• Strong liquidity position - Committed facilities are available that more than cover all debt repayments coming due within one year from the date of signing the accounts.



# **Directors' Report (continued)**

• The Group has assessed projected debt covenant compliance under both a normal and stress situation without any breaches being identified.

#### 3. Results & Dividends

Interim dividends of £nil were paid during the year (2019: £54.9m). The directors do not propose the payment of a final dividend (2019: £nil).

The Group's financial performance is presented in the income statement on page 20. The profit after tax for the year was £27.3m (2019: £86.6m) and this was transferred to reserves. The decrease in profit after tax mostly relates to an increase to 'Other (losses)/gains-net' as a result of fair value cumulative losses on financial derivative instruments, reclassified from other comprehensive income and an increase in tax, offset in part by an increase in revenue. During the year revenue increased by 5.3%, cost of sales increased by 9.7% and administrative expenses increased by 1.2%. These factors resulted in an increase in operating profit compared to 2019 of 2.0%.

At the end of the year, the financial position showed total assets of £3,734.5m (2019: £3,015.2m) representing an increase of 23.9%. The increase is primarily attributable to the acquisition of ATRSL. This includes the net book value of property, plant and equipment of £2,859.6m compared to £2,341.1m at the previous year end. Other assets include goodwill £616.8m (2019: £616.8m) and cash and cash equivalents of £225.0m (2019: £13.7m).

# 4. Directors and Secretary

The present directors and secretary at the date of this report are listed on page 1. The following changes occurred during the year:

B Pahari	Resigned	21 July2020
N Karunatilake	Appointed	21 July2020
S Paterson	Appointed	10 December 2020
L Porter	Appointed	10 December 2020
M Brown	Appointed	10 December 2020
M Prosser	Appointed	10 December 2020
A Lowe	Appointed	10 December 2020
D Jordan	Appointed	10 December 2020
N McBreen	Resigned	5 March 2021
P Larsen	Resigned	23 March 2021
C Riise-Knudsen	Appointed	23 March 2021
M Russell	Appointed	1 February 2021
Tom Smith	Appointed	18 January 2021

Resigned 31 January 2021

# 5. Directors' Indemnities

No directors have been granted Qualifying Third Party Indemnity Provisions by Willow Topco Limited.



# **Directors' Report (continued)**

# 6. Sustainability Report

In recent years, the Group has directed its investment towards electric, bi-mode and hybrid rolling stock which supports the industry effort towards decarbonisation.

#### Governance

The Group has established a sustainability policy and management system which is supported by a risk assessment of the material climate related physical and transition risks, which are monitored and addressed by our Sustainability Steering Group.

Our decarbonisation road map sets out a plan for projects and initiatives that support more energy efficient rolling stock with lower emissions, in line with the industry strategy.

#### **Leased Asset Carbon Emissions**

The Group has modelled the carbon emissions from the diesel fleet portfolio and estimates that the fleet contributes 480,000 metric tonnes of  $C0_2$ e per annum. The withdrawal and scrappage of the Class 142 DMU fleet reduced this overall  $C0_2$ e emission by 2.2% in 2020. Other planned initiatives would lead to further reductions. A similar modelling exercise to assess the electric fleet portfolio is planned for 2021.

#### **Environmental Performance & Resilience to Climate Related Risks**

The Group has not suffered from any minor or major environmental incidents as a result of its operations. We maintain registers of hazardous materials (i.e. refrigerants, toxic chemicals) which are used in the construction, operation and maintenance of our fleets.

# 7. Financial risk management

Financial risk management is carried out by the treasury department under policies approved by the board. The main financial risks the Group faces are cash flow interest rate risk and liquidity risk. Interest rate risk is in part mitigated through the use of hedging (see the Notes to the Financial Statements for further details of the Hedging Policy) and liquidity risk is managed by monitoring cash flow forecasts ensuring the Group's liquidity requirements meet operational needs and ensuring it does not breach covenants on its borrowing facilities. The directors consider that the Group's exposure to price risk or credit risk is less significant given the mitigants it has in place.

#### 8. Principal risks and uncertainties

In addition to Financial risk management the Group has an Internal Control Framework that is designed to monitor other risks, including operational, regulatory, credit and reputational risks. The Framework includes processes for reviewing the effectiveness of the Group's system of internal control. The Group has an organisational structure with clearly defined lines of responsibility and delegation of authority.

Since the outbreak of Covid-19, management has put procedures in place to ensure the health, safety and wellbeing of all staff and other stakeholders. Whilst the long term impact is inherently uncertain, management continue to actively monitor the situation and where necessary taking appropriate actions.

The announcement by the UK Government on the 23 March 2020 offering support to train operating companies and subsequently after in September, by providing them with the opportunity to transition into ERMAs and subsequent NRCs, is considered a strong indication of the importance the rail industry has to the economy. The agreements effectively push the risks of costs and revenue onto the government for an initial period.

Approved by the Board of Directors and signed on behalf of the Board.

A Lowe Director

29 March 2021



# Report on the audit of the group financial statements

#### **Opinion**

In our opinion, Angel Trains Group Limited's group financial statements:

- give a true and fair view of the state of the group's affairs as at 31 December 2020 and of its profit and cash flows for the year then ended;
- have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies (Jersey) Law 1991.

We have audited the financial statements, included within the Annual Report and Financial statements (the "Annual Report"), which comprise: the group balance sheet as at 31 December 2020; the group income statement, the group statement of comprehensive income, the group cash flow statement, the group statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Our opinion is consistent with our reporting to the Audit Committee.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remained independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, as applicable to public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

#### Our audit approach

#### Overview

Audit scope

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the
financial statements. In particular, we looked at where the directors made subjective judgements, for example in
respect of significant accounting estimates that involved making assumptions and considering future events that
are inherently uncertain. As in all of our audits we also addressed the risk of management override of internal
controls, including evaluating whether there was evidence of bias by the directors that represented a risk of
material misstatement due to fraud.



The key audit matters were:

- Risk of error in revenue recognition non capital rentals
- · Rolling stock carrying value
- Impact of Covid-19

#### Materiality

- Overall materiality: £7.1m (2019: £6.6m) based on 5% of adjusted profit before tax.
- Performance materiality: £5.3m (2019: £4.9m)

# The scope of our audit

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements.

#### Capability of the audit in detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined in the Auditors' responsibilities for the audit of the financial statements section, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the group and industry, we identified that the principal risks of non-compliance with laws and regulations were those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies (Jersey) Law 1991. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting of inappropriate journal entries in order to increase revenue or misappropriate assets, and management bias in accounting estimates and judgemental areas of the financial statements such as rolling stock impairment assessments and the recognition of non-capital lease revenue. We considered this risk assessment in the component audits so that we could include appropriate audit procedures in response to such risks. Audit procedures performed by the engagement team included:

- Reviewing relevant meeting minutes, including those of the Board of Directors and the Audit and Risk Committee;
- Discussions with management, including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Challenging assumptions and judgements made by management in their significant accounting estimates, in
  particular in relation to the recognition of revenue and the impairment of rolling stock assets (see related key
  audit matters below);
- Identifying and testing journal entries, in particular any journal entries posted with unusual account combinations to revenue, journals posted at unusual times, or backdated items, and
- Reviewing internal audit reports.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

# Key audit matters

Key audit matters are those matters that, in the auditors' professional judgement, were of most significance in the audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) identified by the auditors, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters, and any comments we make on the results of our procedures thereon, were addressed in the



context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

This is not a complete list of all risks identified by our audit.

The key audit matters below are consistent with last year.

#### Key audit matter

#### How our audit addressed the key audit matter

# Risk of error in revenue recognition – non capital rentals

Non-capital rental revenue was £82m in 2020 (2019: £67m), as disclosed in note 2.

The accounting policy for non-capital rentals under IFRS 15 is disclosed within the accounting policies note under the headings 'Revenue recognition' and 'Maintenance lease rentals'.

There are subjective estimates and judgements inherent in the application of this accounting policy including estimating future costs to determine contract profitability. As a result, we consider this a significant audit risk and also include it as a key audit matter.

We tested key inputs and assumptions underpinning the revenue calculation including:

- Tested, on a sample basis, the current year maintenance expense by agreeing amounts incurred to invoices and bank statements.
- Tested a sample of expected future maintenance costs projected to be incurred over the life of the contract. This included comparing the projected future maintenance cost to comparable recent expenses incurred for the same type of maintenance and agreeing these expenses to invoices. In addition we assessed whether the timing of the planned maintenance events was in line with the relevant technical specifications given the expected life of that component and the planned usage of the train.
- Agreed details (such as contractual length and rentals) to contracts for a sample of non-capital agreements.
- We assessed changes made in the current year to future projected maintenance activity and considered how these changes impacted the overall margin expected on the contract, and the impact on current year costs and revenue recognised.
- To test management's historic forecasting accuracy we compared the projected 2020 maintenance expense that was anticipated at the prior year-end to the actual expense incurred.

We independently recalculated the revenue recognised based on these inputs and assumptions without exception. Overall, we consider that the revenue recognised under IFRS 15 was supported by the evidence we obtained.



#### Rolling stock carrying value

Rolling stock is the group's most significant asset, with a net book value of £2,852m at 31 December 2020. Details of the rolling stock are provided in note 10, and the accounting policies for rolling stock and their potential impairment are included within the accounting policies section under 'Property, plant and equipment' and 'Impairment of tangible assets'.

We consider the valuation of rolling stock to be a significant audit risk and a key audit matter given the materiality of the balance and the judgment required throughout the asset life cycle in respect of its valuation. The key judgments are:

#### 1. Useful economic life

Rolling stock is a long life asset and assumptions must be made to determine the length of the useful economic life (UEL) at the outset and on an ongoing basis. This life is influenced by a broad range of factors such as demand for rail travel, political and regulatory changes and technological and other innovations in train design and capabilities. The group typically assumes a train life of 25 - 40 years, though this is re-assessed each year with changes made if there are indicators the life should be amended.

#### 2. Rolling stock impairment

The carrying value of rolling stock is dependent on the future income generating capacity of the trains. Trains are typically leased under short or medium-term contracts, meaning that assumptions over the ability of the group to lease trains at the end of the current contract period, and the amount at which the trains are leased for will materially impact the cash flows that underpin the impairment test.

Management perform a detailed impairment assessment each year of whether rolling stock is impaired. This includes making assessments over the forecast cash flows (particularly the timing and value of future leases), and calculating the discount rate to be applied, considering the weighted average cost of capital (WACC).

Management's impairment test demonstrated that the amount of impairment recorded is highly sensitive to the discount rate used and changes in future assumptions.

In 2020 an impairment of £5.9m was booked on rolling stock (2019: £nil). Further details of the sensitivity of this impairment charge to the future cash flow and the WACC assumptions are provided in the critical accounting estimates disclosures included.

We assessed the reasonableness of the useful economic life of rolling stock by:

- Considering external factors influencing train usage and replacement such as reduced passenger demand as a result of COVID-19, government intervention in response to the pandemic, the Williams Rail Review, comparative pricing of new and existing trains, competitor activity and technological developments;
- Considering other macro factors such as the increased focus on climate change and the plans to phase out diesel units over time, and the low interest rate environment;
- Testing a sample of trains and assessing whether the UEL adopted was supported by reasonable explanations and evidence;
- Identifying any trains that demonstrate a higher risk that the UEL adopted is inappropriate (for example, by comparing the net book value to age for all trains and identifying outliers); and
- Considering the actual train life achieved or expected to be achieved for trains close to the end of their operating life, and how technological and other developments could impact train lives for the existing fleet.

We considered the context under which the impairment test was performed, including the current high percentage of trains on lease and the limited number of assets impaired in recent years.

We understood and evaluated management's process to identify trains at risk of impairment. We also independently identified rolling stock we considered at higher risk of impairment by, for example, considering contracts with lower profitability.

We assessed the reasonableness of management's impairment calculation, including compliance with IAS 36. This testing included assessing future re-lease and revenue assumptions, re-performing the cash flow calculations for a sample of rolling stock and performing sensitivity analysis on key assumptions. We also considered the influence of other factors including the interaction between new build and existing train prices, prior year group and competitor tender activity and the impact of inflation, interest rates and residual value risk on future pricing.

We also independently calculated a discount rate, using our valuation experts to calculate a weighted average cost of capital that used independently sourced inputs and that considered the industry the group operates in amongst other factors.

While for certain assumptions we reached different



conclusions to management, overall, based on the work performed and the fact patterns prevailing at 31 December 2020, we found that the carrying value of rolling stock was supported by the evidence we obtained.

#### Impact of Covid-19

The global COVID-19 pandemic, and the associated societal restrictions imposed by governments have adversely affected the UK population and economy. The majority of the group's employees have been working remotely since March 2020, while other COVID-19 impacts on the group include reduced passenger demand and government intervention in rail contracts. As at 31 December 2020, vaccines had received regulatory approval and had begun to be administered in some countries. However, there remains significant uncertainty over the successful rollout and efficacy of the vaccines, the future mutation and spread of the virus, the extent and impact of government measures and economic outlook. Management has considered the impact of COVID-19 when preparing the financial statements.

Our planning and execution of our audit has given specific consideration to the impact of COVID-19 on the group. In assessing management's analysis of the impact of COVID-19 on the financial statements, we have undertaken the following procedures:

- In areas where management is required to estimate future financial performance of the group when preparing the financial statements, we considered the appropriateness of the forecasts and the extent to which they have been impacted by COVID-19. In particular, we considered the impact on rolling stock impairment and useful economic life as described above.
- Reviewed management's going concern assessment, which considered the potential impact of COVID-19 on future profitability and liquidity for the group and the wider group headed by Willow Topco Limited;
- Considered the impact of COVID-19 on the group's internal control environment through our audit procedures and inquiries of management;
- We performed our audit without visiting the group's premise, relying on virtual meetings and other interactions.

As a result of these procedures, we concluded that the impact of COVID-19 has been appropriately evaluated and reflected in the preparation of the financial statements.

#### How we tailored the audit scope

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial statements as a whole, taking into account the structure of the group, the accounting processes and controls, and the industry in which it operates. The principal activity of the group is the leasing of rolling stock to Train Operating Companies. The group comprises a number of subsidiaries including operating companies that lease rolling stock and a company that raises finance. The group operates solely in the UK market and uses a central accounting function also located in the UK. We scoped in the company and all subsidiary entities for group reporting purposes, achieving 100% coverage of most financial statement line items. Our audit of the group was performed without requiring the involvement of any other audit teams as we also audit all of the subsidiary entities.

#### Materiality

The scope of our audit was influenced by our application of materiality. We set certain quantitative thresholds for materiality. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures on the individual financial statement line items and disclosures and in evaluating the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:



Overall group materiality	£7.1m (2019: £6.6m).
How we determined it	5% of adjusted profit before tax
Rationale for benchmark applied	The group is profit orientated and so one of the key measures used by the shareholders in assessing the performance of the entity is profit before tax. This is a generally accepted auditing benchmark. We adjusted the profit before tax by the impact of fair value losses on interest rate swaps and the recycling of amounts from cash flow hedge to profit and loss as these are not considered indicative of the underlying profitability of the group.

For each component in the scope of our group audit, we allocated a materiality that is less than our overall group materiality. The range of materiality allocated across components was between £5.4m and £7.1m. Certain components were audited to a local statutory audit materiality that was also less than our overall group materiality.

We use performance materiality to reduce to an appropriately low level the probability that the aggregate of uncorrected and undetected misstatements exceeds overall materiality. Specifically, we use performance materiality in determining the scope of our audit and the nature and extent of our testing of account balances, classes of transactions and disclosures, for example in determining sample sizes. Our performance materiality was 75% of overall materiality, amounting to £5.3m (2019: £4.9m) for the group financial statements.

In determining the performance materiality, we considered a number of factors - the history of misstatements, risk assessment and aggregation risk and the effectiveness of controls - and concluded that an amount at the upper end of our normal range was appropriate.

We agreed with the Audit Committee that we would report to them misstatements identified during our audit above £355,000 (2019: £328,000) as well as misstatements below that amount that, in our view, warranted reporting for qualitative reasons.

#### Conclusions relating to going concern

Our evaluation of the directors' assessment of the group's ability to continue to adopt the going concern basis of accounting included:

- Performing a risk assessment to identify factors that could impact the going concern basis of accounting including the impact of COVID-19.
- Understanding management's going concern forecasts and related stresses and assessing their reasonableness. This included recalculating the impact on key financial covenants under a plausible but severe stress.
- We agreed the debt refinancing schedule for the company to source documentation and confirmed that sufficient committed facilities are available to refinance all debt repayments coming due in at least a year from the date of signing the financial statements.
- Obtaining evidence that the group's parent entity, Willow Topco Limited, has received assurance from its shareholders that the shareholder loan notes will not need to be repaid for a period of at least one year from the date of signing of the financial statements.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the group's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

# **Reporting on other information**

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial



statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

# Responsibilities for the financial statements and the audit

# Responsibilities of the directors for the financial statements

As explained more fully in the Statement of Directors' Responsibilities, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our audit testing might include testing complete populations of certain transactions and balances, possibly using data auditing techniques. However, it typically involves selecting a limited number of items for testing, rather than testing complete populations. We will often seek to target particular items for testing based on their size or risk characteristics. In other cases, we will use audit sampling to enable us to draw a conclusion about the population from which the sample is selected.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report. In our engagement letter, we also agreed to describe our audit approach, including communicating key audit matters.

# Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Article 113A of the Companies (Jersey) Law 1991 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.



# Other required reporting

# Companies (Jersey) Law 1991 exception reporting

Under the Companies (Jersey) Law 1991 we are required to report to you if, in our opinion:

- · we have not received all the information and explanations we require for our audit; or
- proper accounting records have not been kept by the company, or proper returns adequate for our audit have not been received from branches not visited by us; or
- the company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Luke Hanson

for and on behalf of PricewaterhouseCoopers LLP

**Chartered Accountants** 

Like Harson

London

31 March 2021



# **Group Income Statement**

	Note	Year ended 31 December 2020 £'m	Year ended 31 December 2019 £'m
Revenue	2	518.2	492.3
Cost of sales	7	(231.2)	(210.7)
Gross profit		287.0	281.6
Administrative expenses	7	(24.9)	(24.6)
Operating profit		262.1	257.0
Finance income Other (losses)/gains - net Finance costs	3 4 5	0.5 (67.6) (119.8)	0.5 (38.1) (115.5)
Profit before tax		75.2	103.9
Income tax expense	6	(47.9)	(17.3)
Profit attributable to owners of the parent		27.3	86.6

All profit and loss items relate to continuing operations of the Group.



# **Group Statement of Comprehensive Income**

	Note	Year ended 31 December 2020 £'m	Year ended 31 December 2019 £'m
Profit for the year		27.3	86.6
Other comprehensive income:			
Items that will not be reclassified to profit and loss Actuarial loss on defined benefit pension scheme Income tax relating to these items	28 6	(9.0) 1.7	(4.2) 0.7
Items that are or may be subsequently reclassified to profit and loss			
Cash flow hedges Loss on cash flow hedge taken to equity Recycling of amounts from cash flow hedge to profit and loss Income tax relating to these items	6	(72.0) 15.2 12.7	(72.1) 10.3 10.7
Other comprehensive loss for the year		(51.4)	(54.6)
Total comprehensive (loss)/income for the year attributable to owners of the parent	17	(24.1)	32.0



# **Group Statement of Changes in Equity**

		Called up share capital	Capital reserve	Cash flow hedge reserve	Accumulated Losses	Total equity
	Note	£'m	£'m	£'m	£'m	£'m
At 1January 2019	-	-	-	(53.5)	(174.8)	(228.3)
Profit for the year		-	-	-	86.6	86.6
Other comprehensive income Actuarial loss on defined benefit pension scheme Loss on cash flow hedge taken to	28	-	-	-	(4.2)	(4.2)
equity Recycling of amounts from cash		-	-	(72.1)	-	(72.1)
flow hedge to profit and loss Income tax relating to these items	6	-	- -	10.3 10.7	0.7	10.3 11.4
Total comprehensive income		-		(51.1)	83.1	32.0
Capital contribution Dividends paid	17 29	-	8.2 -	-	- (54.9)	8.2 (54.9)
At 1 January 2020		-	8.2	(104.6)	(146.6)	(243.0)
Profit for the year		-	-	-	27.3	27.3
Other comprehensive income Actuarial loss on defined benefit pension scheme Loss on cash flow hedge taken to	28	-	-	-	(9.0)	(9.0)
equity  Recycling of amounts from cash		-	-	(72.0)	-	(72.0)
flow hedge to profit and loss Income tax relating to these items	6	-	- -	15.2 12.7	- 1.7	15.2 14.4
Total comprehensive income		-		(44.1)	20.0	(24.1)
Recognition of equity on acquisition of subsidiary Capital contribution - adjustment Dividends paid	32 17 29	- - -	(3.6)	(21.8)	40.7 3.6	18.9 - 
At 31 December 2020	_	-	4.6	(170.5)	(82.3)	(248.2)

As disclosed in note 16, the called up share capital of the Company is £12,360 (2019: £12,360).



# **Group Balance Sheet**

		As at 31 December 2020	As at 31 December 2019
	Note	£'m	£'m
Assets			
Non-current assets Goodwill	9	616.8	616.8
Property, plant and equipment	10	2,859.6	2,341.1
Derivative financial instruments	13,20	2,000.0	2.9
Derivative interioral monarments	10,20	3,476.4	2,960.8
Current assets			
Inventories	12	0.4	0.5
Trade and other receivables	14	23.8	29.1
Contract assets	15	8.9	11.1
Cash and cash equivalents	13	225.0	13.7
·		258.1	54.4
Current liabilities			
Trade and other payables	23	(136.6)	(105.8)
Contract liabilities	24	(46.2)	(42.0)
Current tax liabilities	21	(0.3)	(7.3)
Loans payable	19	(189.5)	(343.7)
. ,		(372.6)	(498.8)
Net current liabilities		(114.5)	(444.4)
Net Current habilities		(114.3)	(444.4)
Total assets less current liabilities		3,361.9	2,516.4
Non-current liabilities			
Trade and other payables	23	-	4.6
Loans payable	19	3,088.3	2,377.7
Retirement benefit obligation	28	25.9	16.4
Preference shares	18	0.1	0.1
Deferred tax liabilities	21	239.4	238.7
Derivative financial instruments	20	256.4	121.9
		3,610.1	2,759.4
Equity attributable to owners of the par	ent		
Called up share capital	16	-	-
Capital reserve	17	4.6	8.2
Cash flow hedge reserve	17	(170.5)	(104.6)
Accumulated losses	17	(82.3)	(146.6)
Total equity		(248.2)	(243.0)
Total equity and non-current liabilities		3,361.9	2,516.4

Approved by the Board of Directors and authorised for issue on 29 March 2021. They were signed on its behalf by:

A Lowe Director

Mandi Love



# **Group Cash Flow Statement**

	Note	Year ended 31 December 2020 £'m	Year ended 31 December 2019 £'m
Operating activities Cash receipts from customers Cash paid to suppliers and employees Cash generated from operations		554.8 (66.2) 488.6	527.7 (67.5) 460.2
Income taxes paid Interest paid		(43.5) (120.6)	(22.3) (126.9)
Net cash generated from operating activities		324.5	311.0
Investing activities Interest received Purchase of property, plant and equipment Proceeds from disposal of property, plant and equipment Acquisition of subsidiary  Net cash generated/(used in) investing activities  Financing activities	32	0.5 (174.4) 0.3 201.1	0.5 (228.1) - - - (227.6)
Equity dividend paid Repayment of loans Receipt of new loans Repayment of lease liabilities Repayment of derivative instruments		(716.0) 596.0 (0.8) (19.9)	(54.9) (198.5) 236.6 (0.9) (66.8)
Net cash used in financing activities		(140.7)	(84.5)
Net increase/(decrease) in cash and cash equivalents		211.3	(1.1)
Cash and cash equivalents at the beginning of the year Effect of foreign exchange movements		13.7	14.8 -
Cash and cash equivalents at the end of the year Bank balances and cash	13	225.0	13.7



#### **Notes to the Financial Statements**

# 1. Significant Accounting Policies

#### General

Angel Trains Group Limited (formerly Willow Bidco Limited) is a limited company incorporated in Jersey under the Companies (Jersey) Law 1991 and is domiciled in the United Kingdom. The address of the registered office is on page 1.

#### **Basis of preparation**

The consolidated financial statements of Angel Trains Group Limited (formerly Willow Bidco Limited) are prepared in accordance with International Financial Reporting Standards ("IFRS") and IFRS Interpretations Committee interpretations as adopted by the European Union ("EU"), and the Companies (Jersey) Law 1991 applicable to companies reporting under IFRS. The company has no requirement under the Companies (Jersey) Law 1991 to prepare parent company financial statements.

The consolidated financial statements are prepared under the historical cost convention as modified by the revaluation of derivative instruments. The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed below. These policies have been consistently applied to all the years presented, unless otherwise stated.

In accordance with IFRS 13, fair value measurements and/or disclosures in these consolidated financial statements are categorised according to the inputs used in valuation techniques into three levels within a fair value hierarchy. The different levels have been defined as follows:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3 Inputs for the asset or liability that are not based on observable market data (that is unobservable inputs).

#### Critical accounting judgements, key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described below, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

#### Critical judgements in applying accounting policies

The following are the critical judgements, apart from those involving estimates (see below) that the directors have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

# Revenue recognition

For revenue of non-capital income (i.e. predominantly maintenance lease rentals 'contracts'), the Group's primary performance obligation is to maintain customers rolling stock in an operational condition. The Group achieves this by undertaking various maintenance activities over the period of the contract. To determine the correct revenue recognition, the Group determines whether multiple contracts should be combined and accounted for as one single contract and a single performance obligation or, whether a single contract (including combined contracts accounted for as a single contract) should be accounted for as more than one performance obligation.



# 1. Significant accounting policies (continued)

# Critical accounting judgements, key sources of estimation uncertainty (continued)

# **Key sources of estimation uncertainty**

#### Useful lives of property, plant and equipment

As described in the Property, plant and equipment accounting policy note below, the Group periodically reviews the useful economical lives. In recent years, the directors determined that the useful economical lives of certain rolling stock should be shortened or extended, due to either commercial or technical changes.

For the current year and prior year, the directors have considered the current estimate of useful economic lives are supportable and reasonable and therefore no material changes have been made during the year. Because of the long term nature of rolling stock there is inherent uncertainty, however directors continue to review periodically.

#### Forecasts and discount rates

As described in the impairment of tangible assets policy below the Group reviews the carrying amounts of its tangible assets and in particular Property, plant and equipment. The assessment as to whether there are any indications of impairment of Property, plant and equipment, in particular rolling stock are dependent on the estimated future cash flows and the discount rate used to calculate a present value. A 5 % increase/(decrease) in depreciation would have resulted in a £8.7m (decrease)/increase operating profit. Because of the long-term nature of rolling stock there is inherent uncertainty, however the Group performs a robust quarterly forecast, which is reviewed by directors.

#### Maintenance lease rentals

The group has long term maintenance lease rentals contracts that fall into different financial years and can extend into multiple financial years. The estimated revenues are inherently difficult to determine as significant estimates are required to assess the maintenance pattern throughout the life of rolling stock. A significant change in one or more of these estimates may result in increases or decreases in operating profit. A 10% (decrease)/increase in maintenance events would have resulted in an increase/(decrease) in revenue of £8.2m and operating profit of £3.4m.

#### Adoption of the new and revised standards

#### New and amended IFRS standards that are effective for the current year

At the date of authorisation of these financial statements the following amended standards were effective for the accounting year beginning on 1 January 2020, but did not have a material impact to the Group's financial statements:

IFRS 3 (amendment) - 'Business Combinations'

IFRS 9 (amendment) - 'Financial instruments: recognition and measurement' Interest rate benchmark reform

IFRS 7 (amendment) - 'Financial instruments: disclosures' Interest rate benchmark reform

IAS 1 (amendment) - 'Presentation of Financial Statements'

IAS 8 (amendment) - 'Accounting Policies, Changes in Accounting Estimates and Error'

Amendments to references to the Conceptual Framework

The following standards, amendments and interpretations to existing standards have been issued but are effective for accounting periods beginning after 1 January 2020, and the Group has not early adopted them:

IFRS 16 (amendment) – 'Revenue from contracts from customers' Covid-19 –related rent concessions IFRS 17 – 'Insurance contracts'



# 1. Significant accounting policies (continued)

#### **Going concern**

These financial statements are prepared on a going concern basis. The accumulated deficit in the reserves is expected to reverse over time due to the future continued profitability of the Group. The Group continues to comply with the requirements of its banking covenants, with performance underpinned by strong, positive cash flows from the Group's operations.

#### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries) made up to 31 December 2020. Control is achieved where the Company has the power to govern the financial and operating policies of an investee entity so as to obtain benefits from its activities. The results of subsidiaries acquired during the year are included in the consolidated income statement from the date on which control is transferred to the Group. All intragroup transactions, balances, income and expenses and unrealised gains are eliminated on consolidation. The consolidated financial statements are prepared using uniform accounting policies.

#### **Business combinations**

The acquisition of subsidiaries not under common control is accounted for using the purchase method. The cost of the acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquiree. Costs directly attributable to the acquisition are expensed in the year they occur.

The acquiree's identifiable assets, liabilities and contingent liabilities are measured initially at their fair value at the acquisition date, except for non-current (or disposal groups) that are classified as held for sale in accordance with IFRS 5 Non-current Assets Held for Sale and Discontinued Operations, which are recognised and measured at fair value less costs to sell.

Goodwill arising on acquisition is recognised as an asset and initially measured at cost, being the excess of the cost of the business combination over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised.

The acquisition of subsidiaries under common control and management is accounted for using the predecessor accounting method. The acquiree's' identifiable assets and liabilities are initially measured at predecessor carrying values. Fair Value measurement is not required and no new goodwill arises in predecessor accounting.

Any difference between the consideration given and the aggregate carrying value of the assets and liabilities of the acquired entity at the date of transaction is included in equity in retained earnings or in a separate reserve.

#### Goodwill

Goodwill arising on consolidation represents the excess of the cost of acquisition over the Group's interest in the fair value of the identifiable assets and liabilities of a subsidiary. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less any accumulated impairment losses.

Goodwill which is recognised as an asset is reviewed for impairment at least annually. Any impairment is recognised immediately in profit or loss and is not subsequently reversed. For the purpose of impairment testing, goodwill is allocated to the Group's cash-generating unit expected to benefit from the synergies of the combination. The cash-generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is an indication that the unit may be impaired.

If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.



# 1. Significant accounting policies (continued)

#### Goodwill (continued)

An impairment loss recognised for goodwill is not reversed in a subsequent period. The directors believe that no impairment is required as at 31 December 2020 (2019: £nil).

#### **Revenue recognition**

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, rebates and sales-related taxes. The Group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and when specific criteria have been met for each of the Group's activities as described below.

#### Leases

#### The Group as lessor

The Group has no leases where the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. Accordingly, all leases are classified as operating leases.

Payments received under operating leases (net of any incentives) are credited to the income statement on a straight-line basis over the period of the lease. Rent-free periods and payments made in advance are accounted for in a way such that the revenue income is consistent each year over the term of the lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

#### **Maintenance lease rentals**

For most maintenance lease rentals, the customer contracts the Group to provide various maintenance activities over the period of the contract. These activities are a complex service integrating a set of tasks that could be over multiple rolling stock vehicles. The entire contract or combination of contracts is considered as one performance obligation unless more than one performance obligation is considered. Because of control transferring over time, revenue is recognised based on the extent of progress towards completion of the performance obligation.

The Group also considers the potential risk where estimates may affect more than one customer contract. For each performance obligation to be recognised over time, the Group recognises revenue using an input method, based on costs incurred during the period. Revenue and the associated margin are calculated by the reliable estimates of transaction price, total expected costs and a reasonable allowance for potential risks.

#### The Group as lessee

The Group assesses whether a contract is or contains a lease, at inception of the contract. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as small items of office furniture and printers).

For these leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the lessee uses its incremental borrowing rate. Lease payments included in the measurement of the lease liability comprise fixed lease payments less any lease incentives receivable.



# 1. Significant accounting policies (continued)

#### The Group as lessee (continued)

The lease liability is presented in the line item Loans payable in the Group Balance Sheet, with further disclosure in the notes to the financial statements.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are presented in the line Property, plant and equipment in the Group's Balance Sheet, with further disclosure in the notes to the financial statements.

The Group applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the 'Impairment of tangible assets' policy.

#### Finance income

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

# **Dividend income**

Dividend income is recognised when the right to receive payment is established.

#### **Dividend distribution**

Dividend distributions to the Company's shareholders are recognised as a liability in the Group's financial statements in the period in which the dividends are approved by the Company's shareholders.

#### Foreign currencies

The financial statements of the Group are presented in Sterling, which is the currency of the primary economic environment in which the Group operates (its functional currency).

In preparing the financial statements, transactions in currencies other than the Group's functional currency (foreign currencies) are recorded using the exchange rates prevailing at the date of the transaction.

At each balance sheet date, monetary assets and liabilities denominated in foreign currencies are retranslated at the rates prevailing on the balance sheet date.

Exchange differences arising on the settlement of monetary assets and liabilities, and on the retranslation of monetary assets and liabilities, are presented in the income statement within 'other gains/(losses)'. In order to hedge its exposure to certain foreign exchange risks, the Group enters into forward contracts and options (see below for details of the Group's accounting policies in respect of such derivative financial instruments).

#### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.



# 1. Significant accounting policies (continued)

#### **Borrowing costs (continued)**

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation. The interest rate is capitalised at the average swap rate plus the weighted average margin of the Group's external debt. All other borrowing costs are recognised in the income statement in the period in which they are incurred.

#### **Retirement benefit costs**

Benefits for the Group's employees are provided by an Angel Trains Shared Cost Section (the 'Main Scheme'), a defined benefit scheme which is part of the Railways Pension Scheme, but its assets and liabilities are identified separately, and defined contribution retirement benefit plans.

#### Main Scheme

For defined benefit schemes, the cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at each balance sheet date. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period in which they arise.

Past service costs are recognised immediately to the extent that the benefits are already vested, and otherwise are amortised on a straight-line basis over the average period until the benefits become vested.

The retirement benefit obligation recognised in the balance sheet represents the present value of the defined benefit obligation as adjusted for unrecognised past service cost, and as reduced by the fair value of scheme assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which benefits will be paid, and that have terms of maturity approximating to the terms of the related pension liability.

Any asset resulting from this calculation is limited to past service cost, plus the present value of available refunds and reductions in future contributions to the scheme.

# **Defined Contribution**

Payments to defined contribution retirement benefit plans are charged as an expense as they fall due.

#### **Current and deferred tax**

Tax expense represents current tax and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is recognised in other comprehensive income or directly in equity, respectively.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible.

The Group's liability for current and deferred tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised.



# 1. Significant accounting policies (continued)

#### **Current and deferred tax (continued)**

Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are substantively enacted at the balance sheet date. Deferred tax is charged or credited to the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

# Property, plant and equipment

Property, plant and equipment are shown at historical cost or valuation less any subsequent accumulated depreciation. Depreciation of these assets is charged to cost of sales. Depreciation is charged so as to write off the cost or valuation of these assets over their estimated useful lives, using the straight-line method.

The following rates are used for the depreciation of property, plant and equipment:

Rolling stock	<u>Years</u> 25 to 40
Other:	
Office fixtures and fittings	5 to 10
Computer equipment	3
IT System upgrade	10
Buildings (right-of-use assets)	Lease term

Rolling stock in the course of construction for rental purposes is carried at cost, less any recognised impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy.

Depreciation of these assets, on the same basis as other rolling stock, commences when the assets are ready for their intended use. Intended use is usually identified as when the construction of rolling stock is complete.

The useful economical lives and residual values are reviewed on a periodic basis, and adjusted if appropriate. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

The residual value exposure is the net book value of leased assets at the end of the lease term. This exposure is monitored periodically with any changes in the useful economic life of rolling stock being an adjustment to the period over which the assets are depreciated which will increase or decrease residual value at the end of the lease term. Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised as other income or losses in the income statement.



# 1. Significant accounting policies (continued)

#### Impairment of tangible assets

At each balance sheet date, the Group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects the current market assessments of the time value of money and the risks specific to the asset (cash-generating unit).

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the income statement, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the income statement, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### **Inventories**

Inventories represent spares used in rolling stock maintenance and are stated at the lower of cost and net realisable value. Cost represents the purchase price of the spares and net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

# **Financial assets**

The Company classifies financial assets in the following measurement categories: those to be subsequently measured at fair value (either through OCI or through profit or loss), and those to be measured at amortised cost. The classification is determined on initial recognition.

Financial assets or financial liabilities are recognised on the Group's balance sheet when the Group becomes a party to the contractual provisions of the instrument.

#### Financial assets at amortised cost

Financial assets at amortised cost are measured at initial recognition at fair value and are subsequently measured at amortised cost using the effective interest rate method.

#### Investments

Investments are initially measured at fair value, plus directly attributable transaction costs. At subsequent reporting dates, Equity investments that do not have a quoted market price and whose fair value cannot be reliably measured are measured at cost less any identified impairment losses at the end of each reporting period.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, demand deposits and other short-term highly liquid investments with original maturities of three months or less that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.



# 1. Significant accounting policies (continued)

# **Financial assets (continued)**

#### Contract assets

Contract assets are balances due from the customers that arise when performance obligations are performed in line with the contract. Any amount previously recognised as a contract asset is reclassified to trade receivables at the point at which it is invoiced to the customer.

#### Impairment of financial assets

The Group has adopted the simplified approach to provide for Expected Credit Losses (ECLs) in accordance IFRS 9 Financial Instruments. The Group measures, at the end of each reporting period the loss allowance at a probability weighted amount that considers reasonable and supportable information about past events, current conditions and forecasts of future economic conditions of customers. The ECLs are updated at each reporting if there is evidence of changes in credit risk since initial recognition.

#### **Financial liabilities**

Financial liabilities issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability. The accounting policies adopted for specific financial liabilities are set out below.

#### **Borrowings**

Interest-bearing loans are initially measured at fair value, net of transaction costs incurred, and are subsequently measured at amortised cost, using the effective interest rate method.

Any difference between the proceeds (net of transaction costs) and the settlement or redemption value of borrowings is recognised in the income statement over the term of the borrowings using the effective interest method.

Where there is any substantial change in the terms of the loans payable, it is considered whether this is a modification or extinguishment of a financial liability in accordance with IFRS 9. If a modification is deemed to have taken place, the carrying value of the loan is amended to include any modification gain or loss, new transaction costs and subsequently re-measured at amortised cost, using the effective interest rate method. The modification gains or loss is calculated as the difference between the original carrying value and the modified carrying value, calculated using the modified cash flows discounted at the original effective interest rate. Where it is considered an extinguishment has taken place, the carrying value is removed from the balance sheet, with any difference to the consideration paid recognised in the income statement.

#### Trade and other payables

Trade and other payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method.



# 1. Significant accounting policies (continued)

# **Financial liabilities (continued)**

#### Derivative financial instruments and hedge accounting

The Group's activities expose it primarily to the financial risks of changes in foreign exchange rates and interest rates. The Group uses derivative financial instruments to reduce exposure to foreign exchange risk and interest rate movements. The Group does not hold or issue derivative financial instruments for speculative purposes. The significant interest rate risk arises from the variability of cash flows on floating rate loans. The Group's policy is to convert a proportion of its floating rate debt to fixed rates. The Group designates these as cash flow hedges of interest rate risk.

For an interest rate swap to be treated as a hedge, the instrument must be related to actual assets or liabilities or a probable commitment and must change the nature of the interest rate by converting a variable rate to a fixed rate or vice versa. Interest differentials under these swaps are recognised by adjusting net interest payable over the periods of the contracts.

Derivative financial instruments are initially measured at fair value on the contract date, and subsequently re-measured to fair value at subsequent reporting dates. Credit and Debit valuation adjustments are not made given the impact is currently not considered material. Gains and losses arising from changes in the fair value of a derivative are recognised as they arise in the income statement unless the derivative is the hedging instrument in a qualifying hedge.

Hedge relationships are formally documented at inception. The documentation includes the economic relationship between hedging instruments and hedged items, including whether changes in the cash flows of the hedging instruments are expected to offset changes in the cash flows of hedged items. This includes details of the risk that is being hedged and the way in which effectiveness will be assessed at inception and during the period of the hedge. The Group documents its risk management objective and strategy for undertaking hedge transactions. If a hedge relationship no longer meets the documented risk management objective or other qualifying criteria such as existence of economic relationship, credit risk not dominating value changes or the hedge ratio no longer being consistent with the risk management strategy, hedge accounting must be discontinued.

In 2019, the IASB issued 'Interest Rate Benchmark Reform – Amendments to IFRS 9, IAS 39 and IFRS 7' (the Amendment) which is effective from 1 January 2020, with early adoption permitted. The Amendment is in response to changes to inter-bank offered rate (IBOR) benchmark interest rates which are expected to be phased out by the end of 2021.

The Group elected to early adopt the Amendment in 2019, applying it retrospectively to its hedge accounting relationships, and providing the required disclosures in note 27. The adoption of the Amendment has enabled the Group to retain effective hedge accounting relationships in respect of interest rate swaps and issued or forecast borrowings that currently reference LIBOR and have a maturity beyond the end of 2021, when benchmark inter-bank offered rates are expected to be phased out. An assessment of changes required to these instruments is currently underway to address the forthcoming replacement of LIBOR.



#### 1. Significant accounting policies (continued)

#### Cash flow hedges that qualify for hedge accounting

Where a derivative financial instrument is designated as a hedge of the variability in cash flows of a recognised asset or liability or a highly probable forecast transaction, the effective portion of the gain or loss on the hedging instrument is recognised directly in cash flow hedge reserve. The ineffective portion is recognised in profit and loss. Hedge accounting is discontinued entirely when the hedge relationship no longer meets the risk management objective or no longer complies with the qualifying criteria, when the hedging instrument is sold or terminated. Hedge accounting is discontinued for only part of the hedge relationship where part of the volume of a forecast transaction is no longer highly probable.

On the discontinuance of hedge accounting (except where a forecast transaction is no longer expected to occur), the cumulative unrealised gain or loss recognised in equity is recognised in profit or loss 'Other gains/(losses) – net' when the hedged cash flow occurs or, if the forecast transaction results in the recognition of a financial asset or financial liability, in the same periods during which the asset or liability affects profit or loss.

Where the forecast transaction is no longer expected to occur, the cumulative unrealised gain or loss is recognised in profit or loss immediately. If the hedge of a forecast transaction results in the recognition of a non-financial asset, the associated gains and losses are not recognised in other comprehensive income but included in the initial cost of the asset. The use of financial derivatives is governed by the Group's policies approved by the Board of Directors, which provide written principles on the use of financial derivatives consistent with the Group's risk management strategy.

#### Derivative that do not qualify for hedge accounting

Changes in the fair value of any derivative instruments that do not qualify for hedge accounting are recognised immediately in profit and loss and are included in other gains/(losses) - net.

#### **Contract liabilities**

Contracts liabilities relating to maintenance lease rentals are balances due to customers. These arise if a maintenance lease rental exceeds the revenue recognised to date.

### **Provisions**

Provisions are recognised when the Group has a present legal or constructive obligation as a result of a past event, and it is probable that the Group will be required to settle that obligation and the amount has been reliably measured. Provisions are measured at the directors' best estimate of the expenditure required to settle the obligation at the balance sheet date.

#### **Share capital**

Ordinary shares are classified as equity and have rights to receive all dividends and other distributions, made or paid on the ordinary share capital of the company.

#### 2. Revenue

2. Nevertue	Year ended 31 December 2020	Year ended 31 December 2019
	£'m	£'m
Operating lease rentals Maintenance lease rentals Management fees Other revenue	434.7 82.7 0.3 0.5	422.8 67.3 0.4 1.8
	518.2	492.3

All revenue relates to United Kingdom operations.



#### 3. Finance Income

	Year ended 31 December 2020 £'m	Year ended 31 December 2019 £'m
Interest receivable – bank	0.5	0.5
4. Other(losses)/gains – net		
	Year ended 31 December 2020 £'m	Year ended 31 December 2019 £'m
Fair value losses on derivative instruments Ineffectiveness on cash flow hedges Recycling of amounts from cash flow hedge to profit and loss Other gains	(35.2) (0.7) (36.3) 4.6 (67.6)	(32.7) 1.5 (6.9) 

Recycling of amounts from cash flow hedge to profit and loss are as a result of the following:

Forecast transactions no longer expected to occur £28.0m losses (2019: £1.9m gains). Hedged item has affected profit or loss £8.3m losses (2019: £8.8m losses).

#### 5. Finance costs

	Year ended 31 December 2020 £'m	Year ended 31 December 2019 £'m
Interest payable to parent company	8.6	11.1
Amortisation of loan fees to parent	0.4	0.8
Effective interest on interest free loan from parent	8.2	-
Swap interest payable*	12.6	17.0
Loan interest payable	88.5	90.7
Amortisation of loan fees	2.1	2.0
Interest capitalised	(0.7)	(6.2)
Interest on lease liabilities	0.1	0.1
	119.8	115.5

<sup>\*</sup> Swap interest payable includes cumulative fair value losses on interest rate swaps designated as cash flow hedges – transferred from other comprehensive income.

#### 6. Income tax expense

Angel Trains Group Limited (formerly Willow Bidco Limited) and its subsidiary undertakings are United Kingdom tax residents. Jersey incorporated entities are United Kingdom tax residents as they are centrally managed and controlled in the United Kingdom.



#### 6. Income tax expense (continued)

The income tax based on the profit for the year is based on United Kingdom corporation tax at 19.00% (2019: 19.00%) and comprises:

	Year ended 31 December 2020	Year ended 31 December 2019
	£'m	£'m
Current tax Current tax charge on profits for the year Adjustment in respect of prior year Total current tax	(33.3) (0.8) (34.1)	(20.0) (1.8) (21.8)
Deferred tax Origination and reversal of temporary differences Other tax adjustments Adjustments in respect of prior years Effect of tax rate change Total deferred tax	18.0 (0.2) (1.4) (30.2) (13.8)	3.6 (0.4) 1.3 4.5
Income tax expense	(47.9)	(17.3)

The tax on the Group's profit before tax differs from the theoretical amount that would arise using the weighted average tax rate applicable to profits of the Group as follows:

	Year ended 31 December 2020 £'m	Year ended 31 December 2019 £'m
Profit before taxation	75.2	86.6
Expected tax charge at 19.00% (2019: 19.00%) Other tax adjustments	(14.3) (1.2)	(16.4)
Effect of change in tax rate Adjustment in respect of prior years	(30.2)	1.3 (2.2)
Total taxation expense for the year	(47.9)	(17.3)

Subsidiary profits are taxed at the main corporation tax rate of 19.00% (2019: 19.00% average effective rate). Accordingly, the Group's profits for this accounting year are taxed at an average effective rate of 19.00% (2019: 19.00%).



#### 6. Income tax expense (continued)

In addition to the amount charged to profit and loss, the following amounts relating to tax have been recognised in other comprehensive income:

	Year ended 31 December 2020	Year ended 31 December 2019
	£'m	£'m
Current tax Items that are or may be subsequently reclassified to profit and loss		
Cash flow hedges – reclassified to profit and loss  Total current tax	(1.4) (1.4)	1.8 1.8
Deferred tax Items that will not be reclassified to profit and loss Actuarial gain on defined benefit pension scheme	1.7	0.7
Items that are or may be subsequently reclassified to profit and loss		
Cash flow hedges Total deferred tax	14.1 15.8	8.9 9.6
Total taxation expense recognised in OCI for the year	14.4	11.4

At the 2016 Budget, the corporation tax main rate was set to remain at 19% from 1 April 2019, reducing to 17% from 1 April 2020. Subsequently in the 2020 Budget, it was announced that the corporation tax main rate would remain at 19% from 1 April 2020 and 2021. This was enacted in Finance Act 2020 which received Royal Assent on 22 July 2020. The effect of the future tax rate remaining at 19% has been reflected in the charge to the income statement for the year.

#### 7. Expenses by nature

7. Expenses by nature	Year ended 31 December 2020	Year ended 31 December 2019
	£'m	£'m
Changes in inventories (note 12) Employees' emoluments (note 8) Depreciation and impairment charges (note 10) Other expenses	0.1 18.4 176.2 61.4	0.1 17.6 162.2 55.4
Total cost of sales and administrative expenses	256.1	235.3

Auditors' remuneration for audit services during the year for the audit of parent company and consolidated financial statements was £30,710 (2019: £29,820) and audit of the Company's subsidiaries pursuant to legislation was £466,470 (2019: £355,010) of which £49,950 relates to the audit for the year ending 31 December 2019 and £nil (2019: £9,000) for other non-audit services.



#### 8. Employees' emoluments

The average monthly number of persons employed by the Group (including directors) during the year, analysed by category was as follows:

analysed by category, was as follows:	Year ended 31 December 2020	Year ended 31 December 2019
	Number	Number
Executive and support functions Customer-facing staff Engineering and technical Directors' on service contracts	41 30 50 7	41 29 51 7
	128	128
Employee costs during the year amounted to:	Year ended 31 December 2020	Year ended 31 December 2019
	£'m	£'m
Wages and salaries Social security costs Other pension costs	14.1 1.8 2.5	13.5 1.7 2.4
	18.4	17.6
9. Goodwill		
Cost and net book value		£'m
At 1 January 2019		616.8
At 31 December 2019		616.8
At 31 December 2020		616.8

During the financial year presented, the Group had a single cash generating unit (CGU) being the Angel Trains Group.

The goodwill is evaluated by assessing the carrying value of the assets using a Value in Use approach. The Value in Use model reflects cash flows over the entire useful expected life of train vehicle assets. No impairment has been recognised during the year ending 31 December 2020.

#### **Key assumptions**

The expected lease rentals are projected until the end of the expected economic useful life of the train vehicle assets and useful economic lives are therefore a key assumption in the model.

The following assumptions are adopted in projecting rental income:

• Contracted and extension (including Department for Transport undertaking of extension) rentals and periods are known and are forecast per contractual agreements.

The projected rentals are discounted using a discount rate of 5.1%.



#### 9. Goodwill (continued)

#### **Sensitivities**

The Value in Use calculation requires the exercise of judgement by management; if the estimates prove to be incorrect or performance does not meet expectations, goodwill may become impaired in future periods.

The net present value determined by the Value in Use model is sensitive mainly to changes in the discount rate and cash flows. A 0.1% increase in discount rate would result in a £38.0m change in the net present value. Utilising a discount rate of 6.85% would reduce the headroom calculated by the Value in Use model to zero and a discount rate of 9.1% would result in the full write-off of the goodwill balance. If cash flows had been 5% lower, there would still be no impairment.

The Value in Use calculation is, to a lesser extent, sensitive to assumptions around useful economic lives assumed. Assuming discount factors are unchanged, headroom would be reduced to zero should the useful economic lives of train vehicles from balance sheet date be capped at 16 years.

#### 10. Property, plant and equipment

	Rolling Stock	Other	Total
	£'m	£'m	£'m
Cost At 1 January 2019 Additions Disposals	3,682.3 239.2 (12.0)	14.7 0.7 	3,697.0 239.9 (12.0)
At 1 January 2020 Additions Acquisition of subsidiary (note 32) Disposals	3,909.5 170.4 524.9 (6.4)	15.4 0.2 -	3,924.9 170.6 524.9 (6.4)
At 31 December 2020	4,598.4	15.6	4,614.0
Accumulated depreciation At 1 January 2019 Charge for the year Impairment losses Reversal of impairment losses Disposals	1,429.1 160.9 - - (12.0)	4.5 1.3 - - -	1,433.6 162.2 - - (12.0)
At 1 January 2020 Charge for the year Acquisition of subsidiary (note 32) Impairment losses Reversal of impairment losses Disposals	1,578.0 172.0 0.4 5.9 (4.0)	5.8 2.3 - - - -	1,583.8 174.3 0.4 5.9 (4.0)
At 31 December 2020	1,746.3	8.1	1,754.4
Net book value At 31 December 2020	2,852.1	7.5	2,859.6
At 1 January 2020	2,331.5	9.6	2,341.1



### 10. Property, plant and equipment (continued)

In the current year there are impairment losses for an amount of £5.9m in relation to two fleets, based on management's forecast value in use ("VIU") of the fleet versus its carrying value.

In determining the VIU management discounted its forecast cash flows using a discount rate based on what it considers to be a market pre-tax weighted average cost of capital ("WACC") of 5.1%.

The cash flow projections considered current contracted rent, extension rent i.e. where an option exists to extend the lease and estimates of future re-lease rents. Forecast future rent was estimated taking into account current market conditions and past experience.

Whilst management considers the future cash flows to be highly subjective due to the longevity of the forecast period, it considers the VIU of assets to be most sensitive to changes in the discount rate assumption.

If all other variables remained constant and the discount rate had been 0.5% higher the impairment would have been £14.2m, and at 0.5% lower, an impairment would not have been considered necessary and provided headroom of £6.8m. If all other variables remained constant and the cashflows had been 5% lower the impairment would have been £19.1m, and at 5% higher, the impairment would have been £1.0m.

Finance costs capitalised during the year were £0.7m (2019: £6.2m). During the year the Group acquired a subsidiary with cumulative finance costs capitalised of £45.6m. Cumulative finance costs capitalised and included in the cost of property, plant and equipment amounts to £131.5m (2019: £85.2m).

Included in rolling stock are assets under the course of construction of £521.4m (2019: £76.3m). No depreciation has been charged on these assets.

All rolling stock is acquired and held for use in operating leases. Other assets include office fixtures and fittings, computer equipment and right-of-use assets.

Buildings (Right-of-use assets) of £3.3m (2019: £3.9m) are included in Other.

#### 11. Residual value exposures

The residual value exposure is the net book value of leased assets (excludes assets that are under the course of construction) at the end of each expected lease term. Residual value exposure is monitored by lease on a periodic basis with any corrections being made through depreciation.

### Expected net book value at lease expiry date

Expected net book value at lease expiry date	Rolling Stock 2020	Rolling Stock 2019
	£'m	£'m
Within one year Between one and two years Between two and four years More than four years	280.3 45.3 582.2 802.7	332.2 24.6 253.3 1,019.8
	1,710.5	1,629.9



#### 12. Inventories

	31 December 2020	31 December 2019
	£'m	£'m
Spares for rolling stock	0.4	0.5

During the year £0.1m (2019: £0.1m) of inventories were recognised as expenses.

#### 13. Financial assets

### Financial assets by category

31 December 2020			
	Derivatives held for trading at FVPL*	Financial assets at amortised cost	Total
	£'m	£'m	£'m
Derivative financial instruments Trade and other receivables (excluding	-	-	-
prepayments)	-	22.5	22.5
Contract assets	-	8.9	8.9
Cash and cash equivalents		225.0	225.0
		256.4	256.4
31 December 2019			
	Derivatives held for trading at FVPL*	Financial assets at amortised cost	Total
	£'m	£'m	£'m
Derivative financial instruments  Trade and other receivables (excluding	2.9	-	2.9
Trade and other receivables (excluding	2.9	- 27.5	
	2.9 - -	- 27.5 11.1	2.9 27.5 11.1
Trade and other receivables (excluding prepayments)	2.9 - - -		27.5
Trade and other receivables (excluding prepayments) Contract assets	2.9 - - - -	11.1	27.5 11.1
Trade and other receivables (excluding prepayments) Contract assets	2.9 - - - - 2.9	11.1	27.5 11.1

<sup>\*</sup> Fair Value through Profit and Loss ('FVPL').

### Cash and cash equivalents

Cash and cash equivalents comprise cash held by the Group and short-term bank deposits with an original maturity of three months or less. The carrying amount of these assets approximates to their fair value.



#### 14. Trade and other receivables

#### Trade and other receivables

Trade and other receivables	31 December 2020	31 December 2019
	£'m	£'m
Amounts falling due within one year Trade receivables Other receivables Prepayments Other taxation	0.1 22.4 1.3	0.9 22.5 1.6 4.1
	23.8	29.1

The directors consider that the carrying amount of trade and other receivables approximates to their fair value.

#### 15. Contract assets

	31 December 2020	31 December 2019
	£'m	£'m
Amounts falling due within one year Maintenance services	8.9	11.1

Amounts relating to contract assets are balances due from customers under maintenance contracts that arise when the Group completes performance related obligations. Any amount previously recognised as a contract asset is reclassified to trade receivables at the point at which it is invoiced to the customer. The directors consider that the carrying amount of contract assets approximates to their fair value.

#### 16. Called up share capital

	31 December 2020	31 December 2019
Authorised:	£	£
100,000,000 (2019:100,000,000) Ordinary shares of £1 each	100,000,000	100,000,000
Issued, called up and fully paid: 12,360 (2019: 12,360) Ordinary shares of £1 each	12,360	12,360

The Company has one class of ordinary shares which carry no right to fixed income.



#### 17. Reserves

	Capital Reserve	Cash flow hedge reserves	Accumulated Losses	Total
		£'m	£'m	£'m
At 1 January 2019	-	(53.5)	(174.8)	(228.3)
Total comprehensive income for the year	-	(51.1)	83.1	32.0
Capital contribution*	8.2	-	-	8.2
Dividends paid	<u> </u>		(54.9)	(54.9)
At 1 January 2020	8.2	(104.6)	(146.6)	(243.0)
Total comprehensive loss for the year		(44.1)	20.0	(24.1)
Acquisition of subsidiary (note 32)		(21.8)	40.7	18.9
Capital contribution – adjustment**	(3.6)	` -	3.6	-
Dividends paid	<u> </u>		<u> </u>	
At 31 December 2020	4.6	(170.5)	(82.3)	(248.2)

The capital reserve and cash flow hedge reserves are not available for distribution to the Group's shareholders. Cash flow hedge reserves balances includes continuing Cash flow hedges of £155.4m (2019: £82.8m).

#### 18. Preference shares

	31 December 2020	31 December 2019
	£	£
Authorised: 100,000 (2019: 100,000) participating preference shares of £1	100,000	100,000
Issued, called up and fully paid: 100,000 (2019: 100,000) participating preference shares of £1	100,000	100,000

The Company has one class of preference share which has no voting rights. The shareholders hold an entitlement to receive annual dividends at the higher of one month LIBOR at the start of the financial year plus 2% or 0.0099% of the Company's post tax distributable profit for the financial year.

### 19. Loans payable

	31 December 2020	31 December 2019
	£'m	£'m
Amounts falling due within one year		
External loans	96.6	342.8
Loans from other group members	91.9	-
Lease liabilities	1.0	0.9
	189.5	343.7



#### 19. Loans payable (continued)

Amounts falling due after one year		
External loans	2,309.5	1,715.9
Less unamortised loan fees	(24.2)	(13.3)
Loans from parent company	802.1	673.5
Less unamortised loan fees from parent company	(1.8)	(2.0)
Lease liabilities	2.7	3.6
	3,088.3	2,377.7

The loans from the parent company are unsecured and have no fixed maturity date. The directors have received confirmation from the parent company that they will not call for repayment within a period of at least twelve months from the date of signing of the financial statements. It is therefore appropriate that the classification of such in the financial statements is within amounts falling due after one year.

The external loans included above are repayable as follows:

Loans from parent company – fixed, floating and interest free

	31 December 2020	31 December 2019
	£'m	£'m
Within one year	97.6	343.7
Between one and two years	109.6	66.1
Between two and five years	386.0	519.1
Over five years	1,816.6	1,134.3
	2,409.8	2,063.2
Less: Amount due for settlement within 12 months (shown under current liabilities)	(97.6)	(343.7)
Amount due for settlement after 12 months	2,312.2	1,719.5
The effective interest rates recognised were as follows:		
	Year ended 31 December 2020	Year ended 31 December 2019
External loans – fixed	4.56%	5.08%
External loans – floating	1.45%	2.75%

Borrowings of £1,798.0m (2019: £1,522.7m) are arranged at fixed interest rates and expose the Group to fair value interest rate risk. Borrowings of £481.7m (2019: £481.7m) from the parent company are arranged interest free.

1.17%

1.55%



### 19. Loans payable (continued)

For the year ending 31 December 2020, the directors estimate the fair value of the Group's fixed rate and interest free borrowings to be as follows:

	31 December 2020	31 December 2019
	£'m	£'m
External loans – fixed Loans from parent company - fixed Loans from parent company – interest free	1,953.1 184.9 477.3	1,708.8 51.7 473.5

In the context of the fair value hierarchy set out in IFRS13, these fixed and interest free borrowings are included within Level 2.

The directors consider that the carrying amount of the Group's variable rate borrowings approximates to their fair value. In the context of the fair value hierarchy set out in IFRS13, these variable rate borrowings are included within Level 2.

Borrowings	Maturity	Repayment*	Nominal interest rate	31 December 2020	31 December 2019
				£'m	£'m
Bonds					
£500m Notes	2035	Amortising	6.875%	344.6	366.7
£300m Notes	2020	Bullet	6.250%	-	300.0
£400m Notes	2031	Amortising	6.500%	328.0	340.0
£60m Notes	2023	Amortising	LIBOR + Margin	60.0	60.0
£60m Notes	2031	Amortising	6.500%	49.2	51.0
Bank Loans and Notes					
Senior £137.5m	2024	Bullet	LIBOR + Margin	137.5	137.5
Senior £137.5m	2029	Amortising	LIBOR + Margin	116.9	123.7
Senior RCF £350m**	2025	Bullet	LIBOR + Margin	-	185.7
Senior Notes £30m	2031	Bullet	Fixed coupon	30.0	30.0
Senior Notes £200m	2034	Amortising	Fixed coupon	200.0	200.0
Senior Notes £100m	2037	Amortising	Fixed coupon	100.0	100.0
Senior Notes £85m	2032	Amortising	Fixed coupon	85.0	85.0
Senior Notes £300m	2033	Amortising	LIBOR + Margin	300.0	-
Senior Notes £430.5m***	2027	Amortising	Fixed coupon	427.6	-
Senior £396.5m***	2027	Amortising	LIBOR + Margin	160.0	-

<sup>\*</sup>Where amortising borrowings have not changed from prior year, amortisation is due to start in future years.

<sup>\*\*</sup>During 2020 the Revolving Credit Facility (RCF) was extended to 2025.

<sup>\*\*\*</sup> During the year the Group entered into new £437m and £396.5m term facilities as result of the acquisition of a subsidiary that is procuring new trains (note 32).



#### 20. Derivative financial instruments

	31 December 2020 Assets Liabilities		31 Decer Assets	nber 2019 Liabilities
	£'m	£'m	£'m	£'m
Interest rate swaps – used for hedging Interest rate swaps – held for	-	(222.0)	-	(99.8)
trading		(34.4)	2.9	(22.1)
		(256.4)	2.9	(121.9)
Analysed as: Current Non-current	<u>-</u>	(256.4)	2.9	(121.9)
	-	(256.4)	2.9	(121.9)

In the context of the fair value hierarchy set out in IFRS13, these instruments are included within Level 2. Further details of derivative financial instruments are provided in note 27. As at year end, the Group had interest rate swap assets of £nil (2019: £2.9m) that are subject to master netting arrangements that can be offset against interest rate swap liabilities on default.

### 21. Current & Deferred taxation

### **Current tax liabilities**

ourient tax nabinities	31 December 2020	31 December 2019
	£'m	£'m
Current tax liabilities	0.3	7.3

As at 31 December 2020 the Group had current tax liabilities of £0.3m payable to HMRC. (2019: £7.3m).

Deferred tax	31 December 2020	31 December 2019
	£'m	£'m
Deferred tax assets Deferred tax liabilities	64.1 (303.5)	20.6 (259.3)
	(239.4)	(238.7)

The following are the major deferred tax liabilities and assets recognised by the Group, and the movements thereon, during the current year.



# 21. Current & Deferred taxation (continued)

	_	
Deferred	1 4-1	
Deterre	1 17X	ASSETS

	Retirement Benefit scheme	Fair value of derivative instruments	Other	Tax losses	Total
	£'m	£'m	£'m	£'m	£'m
At 1 January 2019 (Charged)/credited	2.1	8.9	0.7	-	11.7
to the income statement - adjustments to prior years	-	(0.9)	(0.1) 0.4	-	(1.0) 0.4
- effect of tax rate change	-	-	-	-	-
to other comprehensive income - effect of tax rate change	0.8 (0.1)	9.8 (1.0)	-	- -	10.6 (1.1)
At 31 December2019	2.8	16.8	1.0	-	20.6
Acquisition of subsidiary (notes 32)	-	5.5	-	0.2	5.7
(Charged)/credited	0.1	4.0	1.0	16.7	22.7
to the income statement - adjustments to prior years	0.1	4.9 -	1.0 (1.1)	16.7 -	22.7 (1.1)
- effect of tax rate change	0.3	-	-	-	0.3
to other comprehensive income - effect of tax rate change	1.7	12.1 2.1	-	-	13.8 
At 31 December 2020	4.9	41.4	0.9	16.9	64.1

### **Deferred tax liabilities**

Accelerated
capital
allowances

	capital allowances
	£'m
At 1 January 2019 Charged/(credited)	264.4
to the income statement	(4.6)
- prior year adjustment - effect of tax rate change	0.8 (1.3)
chest of tax rate shange	(1.0)
At 31 December 2019	259.3
Acquisition of subsidiary (note 32)	8.7
Charged/(credited)	
to the income statement	4.7
- prior year adjustment - effect of tax rate change	0.3 30.5
Check of tax rate offarige	30.3
At 31 December 2020	303.5



### 21. Current & Deferred taxation (continued)

The opening deferred tax balances are reflected at a rate of 17%, to reflect the projected average rate that deferred tax was expected to unwind at the 31 December 2019 balance sheet date. In the Finance Act 2016 which received Royal Assent on 15 September 2016, the main rate of corporation tax was due to reduce from 19% to 17% from 1 April 2020.

In the Finance Act 2020 which received Royal Assent on 22 July 2020, it was further announced that the main rate of corporation tax would remain at 19% from 1 April 2020.

The effect of change in tax rate has been reflected in the charge to the income statement for the year, and closing deferred tax assets or liabilities are provided at 19%. This is based on the projected rate that deferred tax at the balance sheet date was expected to unwind.

In the 3 March 2021 Budget, it was announced that the main rate of corporation tax will increase to 25% from 1 April 2023. Had this been substantively enacted before the balance sheet date, the closing deferred tax assets or liabilities would have increased by £18.0m and £88.8m respectively.

#### 22. Financial liabilities

#### Financial liabilities by category

#### 31 December 2020

31 December 2020	Derivatives held for trading at FVPL	Derivatives used for hedging	Other financial liabilities at amortised cost	Total
	£'m	£'m	£'m	£'m
Derivative financial instruments Loans payable Trade and other payables (excluding non-financial	34.4	222.0	3,277.8	256.4 3,277.8
liabilities)			87.7	87.7
Total	34.4	222.0	3,365.5	3,621.9
31 December 2019				
	Derivatives	Derivatives	Other	Total
	held for trading at FVPL	used for hedging	financial liabilities at amortised cost	Total
	held for trading at	used for	financial liabilities at amortised	£'m
Derivative financial instruments Loans payable Trade and other payables	held for trading at FVPL	used for hedging	financial liabilities at amortised cost	
Loans payable	held for trading at FVPL £'m	used for hedging £'m	financial liabilities at amortised cost £'m	<b>£'m</b> 121.9



### 23. Trade and other payables

#### Trade and other payables

Trade and other payables	31 December 2020	31 December 2019
Amounts falling due within one year	£'m	£'m
Trade payables	5.0	2.5
Other taxation and social security	18.8	0.9
Accruals and deferred income	112.8	102.4
	136.6	105.8
Amounts falling due after one year		
Accruals	-	4.6

Trade and other payables principally comprise amounts outstanding for trade purchases, ongoing costs, deferred income on operating lease rentals and accruals on interest. The directors consider that the carrying amount of trade and other payables approximates their fair value. The Group has an ongoing dispute with a supplier. Disclosures required by IAS 37 have not been provided as permitted when disclosure of the information would prejudice seriously the position of the Group in the dispute. The directors expect no material outflow of economic benefits on this matter.

#### 24. Contract liabilities

	31 December 2020	31 December 2019
Amounts falling due within one year	£'m	£'m
Maintenance services	46.2	42.0

The directors consider that the carrying amount of contract liabilities approximates their fair value.

#### 25. Capital commitments

	31 December 2020 £'m	31 December 2019 £'m
Commitments for the acquisition of property, plant and equipment	661.6	372.2

At 31 December 2020, the Group had capital commitments of £661.6m (2019: £372.2m), being capital expenditure authorised and contracted for but not provided for in the financial statements. This commitment is for the purchase of new rolling stock currently in production, for delivery in 2021 and a number of capital modification projects to the existing fleets.



#### 26. Operating lease arrangements

#### The Group as lessor

At the balance sheet date, the Group has contracted with train operating companies for the following future minimum lease payments:

	31 December 2020	31 December 2019
	£'m	£'m
Within 1 year	471.5	374.0
Between 1 and 2 years	401.8	340.4
Between 2 and 3 years	340.1	321.6
Between 3 and 4 years	294.2	293.0
Between 4 and 5 years	190.2	259.4
Over 5 years	87.2	267.8
	1,785.0	1,856.2

### 27. Risk Management

The major risks associated with the Group's business are market risk, credit risk and liquidity risk. The Group has established a comprehensive framework for managing these risks which are continually evolving as business activities change in response to market, credit, product and other developments.

#### **Market risk**

The Group seeks to minimise potential adverse effects on the Group's financial performance due to the unpredictability of financial markets. Market risk includes adverse changes in risk factors including interest rates and foreign exchange. The Group's activities expose it primarily to the financial risks of changes in foreign exchange rates and interest rates. The Group uses derivative financial instruments to manage its exposure to foreign currency risk and interest rate risk.

#### Foreign currency risk management

It is the policy of the Group to enter into forward exchange contracts to mitigate the foreign currency risk of payments. As at the year end the Group had no material exposure to foreign currency risk.

#### Cash flow interest rate risk management

The Group's activities expose it primarily to the financial risks of changes in interest rates. The Group enters into interest rate swaps to mitigate the risk of rising interest rates. The Group's policy is to maintain a minimum fixed rate profile of 75% of its committed senior debt. This is achieved by either issuing fixed rate debt or converting a proportion of its floating rate debt to fixed rate debt. The use of financial derivatives is governed by the Group's policies approved by the board of directors, which provide written principles on the use of financial derivatives consistent with the Group's risk management strategy.

Interest rate swaps with a notional of £937.3m currently reference LIBOR, and are designated as cash flow hedges. An assessment of changes required to these instruments is currently underway. In the prior year, the Group had early adopted 'Interest Rate Benchmark Reform – Amendments to IFRS 9, IAS 39 and IFRS 9' and, therefore, it has been assumed that a change in the LIBOR interest rate benchmark arrangements would not be considered a modification to the hedging instrument and would not impact the hedge relationship.

Where permissible under IFRS 9, the Group designates these as cash flow hedges of interest rate risk. Swaps previously held within hedging relationships that have been discontinued are assessed on an ongoing basis to be included within new hedge relationships.



#### 27. Risk Management (continued)

#### Cash flow interest rate risk management (continued)

The Group does not use derivative financial instruments for speculative purposes however due to the refinancing activity that took place during 2017 and 2019, at Group level, there are periods where floating rate debt exposures are exceeded by derivative financial instruments held due to a portion of forecast floating rate debt not meeting highly probable requirements. This position (£342m notional at 31 December 2020) is expected to continue for the medium term though the Group will continue to assess how these derivatives will be used as part of future financing needs.

#### Effects of hedge accounting on the financial position and performance

The cumulative effect of the interest rate swaps held in designated relationships on the Group's financial position and performance are as follows:

Derivative financial instruments – interest rate swaps:

	31 December 2020	31 December 2019
	£'m	£'m
Carrying amount (asset)	-	-
Carrying amount (liability)	222.0	99.8
Notional amounts as at year end	937.3	427.0
Notional amount range (from)	42.0	42.0
Notional amount range (to)	1,124.1	1,124.1
Maturity dates	2027-2049	2026-2049
Hedge ratio *	1:1	1:1
Change in fair value of outstanding hedge instruments since 1		
January	(107.5)	(67.1)
Change in value of hedge item used to determine hedge		
effectiveness	(108.3)	(65.5)
Weighted average hedged rate for the year	1.6%	1.7%

<sup>\*</sup> the notional profile of the designated interest rate swaps and loans matched on inception.

#### Hedge ineffectiveness

Hedge effectiveness is determined at the inception of the hedge relationship, and through periodic prospective effectiveness assessments to ensure that an economic relationship exists between the hedged item and hedging instrument.

The Group enters into interest rate swaps that have similar critical terms as the hedged item, such as reference date, reset dates, payment dates, maturities and notional amounts. Prospective testing is carried out using the cumulative dollar offset method with the hypothetical derivative approach whereby the change in fair value of the hedging instrument is compared to the change in fair value of the hedge item attributable to the hedged risk.

Hedge ineffectiveness may occur due to mismatches in critical terms between the hedging instrument and the hedged item such as notional amounts and interest reset frequencies. The lower of the cumulative gain or loss on the hedging instrument and the cumulative change in fair value of the hedged item is recognised through other comprehensive income, if the effectiveness requirements of IFRS 9 are continued to be met.

The Group does not hedge 100% of its loans, therefore the hedged item is identified as a portion of the outstanding loans up to the notional amount of the swaps that have not been previously included in another hedge designation.

As most of the critical terms matched during the year, the Group's economic relationships were highly effective.





#### 27. Risk Management (continued)

#### Interest rate sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to interest rates for both derivative and non-derivative instruments at the balance sheet date. For floating rate liabilities, the analysis is prepared assuming the amount of liability outstanding at the balance sheet date was outstanding since the beginning of the financial year. A 1% increase or decrease is used as it represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 1% higher/lower and all other variables were held constant:

- Group profit for the year ended 31 December 2020 would increase/decrease by £57.4m (2019: £62.8m).
- Cash flow hedge reserves would increase/decrease by £194.6m (2019: £164.5m) respectively. This would occur mainly as a result of the changes in fair value of fixed rate instruments.

#### Interest rate swap contracts

Under interest rate swap contracts, the Group agrees to exchange the difference between fixed and floating interest rate amounts calculated on agreed notional principal amounts.

Such contracts enable the Group to mitigate the risk of changing interest rates, on the issued variable rate debt cash flow exposures.

The fair value of interest rate swaps at the reporting date is determined by discounting the future cash flows using the curves at the reporting date and the credit risk inherent in the contract, and is disclosed below. The average interest rate is based on the outstanding balances at the end of the financial year.

The following tables detail the notional principal amounts and the remaining terms of interest rate swap contracts outstanding as at the reporting date.

### Liabilities

Outstanding interest rate swaps	Average contracted fixed interest rate 31 December 2020 %	Notional principal amount 31 December 2020 £'m	Fair value Liabilities  31 December 2020 £'m
Within 1 year	-	-	-
Between 1 and 2 years	-	-	-
Between 2 and 5 years	-	-	-
Over 5 years	1.1	1,508.6	256.4
		1,508.6	256.4



# 27. Risk Management (continued)

### Market risk (continued)

Interest rate swap contracts (continued)

Liabilities Outstanding interest rate swaps	Average contracted fixed interest rate 31 December 2019	Notional principal amount 31 December 2019	Fair value Liabilities 31 December 2019
	%	£'m	£'m
Within 1 year Between 1 and 2 years Between 2 and 5 years Over 5 years	0.9 - - 2.3	220.0 - - 1,154.5	121.9
		1,374.5	121.9
Assets Outstanding interest rate swaps	Average contracted fixed interest rate 31 December 2020	Notional principal amount  31 December 2020 £'m	Fair value assets  31 December 2020 £'m
Within 1 year Between 1 and 2 years Between 2 and 5 years Over 5 years	- - -	- - - -	- - - -
Assets Outstanding interest rate swaps	Average contracted fixed interest rate 31 December 2019	Notional principal amount  31 December 2019 £'m	Fair value assets  31 December 2019 £'m
Within 1 year Between 1 and 2 years Between 2 and 5 years Over 5 years	- - - 0.9	150.0	2.9 2.9



#### 27. Risk Management (continued)

### Market risk (continued)

#### Interest rate swap contracts (continued)

The interest rate swaps settle on a 1 month, 3 month and 6 month basis. The floating rate on the interest rate swaps is 1 month, 3 month and 6 month LIBOR. The Group settles the difference between the fixed and floating interest on a net basis.

#### **Credit risk**

Credit risk is the risk arising from the possibility that the Group will incur losses from the failure of customers to meet their obligations. The Group's principal financial assets are cash and cash equivalents, derivative financial instruments, trade and other receivables and contract assets. The carrying amount of financial assets recorded in the financial statements represents the Group's maximum exposure to credit risk. The Group does not hold collateral over these balances.

The credit risk on liquid funds and derivative financial instruments is limited because the counterparties are banks with high credit ratings assigned by international credit-rating agencies. For derivative financial instruments refer to note 20.

The Group's credit risk is primarily attributable to its trade, operating lease receivables and contract assets, although this is also considered limited as rentals are mainly payable in advance.

Trade and other receivables and contracts assets are aged as follows:

	31 December 2020	31 December 2019
	£'m	£'m
>30 days	-	0.2
>1 day	-	0.2
Not due	32.7	39.8
	32.7	40.2

The Group has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers.



#### 27. Risk Management (continued)

#### **Liquidity risk**

Liquidity risk is the risk that the Group is unable to meet its obligations as they fall due. Liquidity management within the Group focuses on both overall balance sheet structure and control, within prudent limits, of risk arising from the mismatch of maturities across the balance sheet and from the undrawn commitments and other contingent obligations. For loans payable refer to note 19.

For trade and other payables refer to note 23. The Group policy is to negotiate and agree terms and conditions with its suppliers. The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. The amounts included in the table are the contractual undiscounted cash flows, except for net settled derivative financial instruments, which are included at their fair value. As a result, these amounts will not reconcile to the amounts disclosed on the balance sheet.

The following tables detail the remaining maturity for financial liabilities.

	Within one year	Between one and two years	Between two and five years	Over five years	Total
2020	£'m	£'m	£'m	£'m	£'m
Trade payables (excluding non-financial liabilities)	87.7	_			87.7
Loans payable external	97.6	109.6	386.0	2,030.3	2,623.5
Interest payable Loans from parent	88.6	87.4	237.2	285.1	698.3
undertakings Loans from other group	-	806.7	-	-	806.7
members Derivative financial	91.9	-	-	-	91.9
instruments	-			256.4	256.4
	365.8	1,003.7	623.3	2,571.8	4,564.5



#### 27. Risk Management (continued)

#### **Liquidity risk (continued)**

	Within one year	Between one and two years	Between two and five years	Over five years	Total
2019	£'m	£'m	£'m	£'m	£'m
Trade payables (excluding non-financial liabilities) Loans payable external Interest payable Loans from parent undertakings Loans from other group members Derivative financial instruments *	67.6 343.7 85.7 - -	4.7 66.1 73.7 681.7	519.1 200.7 - -	1,055.3 295.1 - - 121.9	72.3 1,984.2 655.2 681.7
-	497.0	826.2	719.8	1,472.3	3,515.3

At year end the Group had access to undrawn borrowing facilities of £585.6m (2019: £464.3m). The amounts included in the table are the contractual undiscounted cash flows, except for net settled derivative financial instruments, which are included at their fair value. As a result, these amounts will not reconcile to the amounts disclosed on the balance sheet. Included within loans from parent undertakings is £481.7m (2019: £481.7m) of interest free loans that have no fixed maturity date. Although the loans from parent undertakings are within the time band 'Between one and two years' it is expected that these will not fall due until after five years.

#### Capital risk management

The Group manages its capital to ensure that it will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The capital structure of the Group consists of debt, which includes the borrowings disclosed in note 19, cash and cash equivalents and equity attributable to owners of the Group, comprising issued capital, reserves and retained earnings as disclosed in notes 16 and 17.

#### 28. Retirement benefit scheme

#### Defined benefit plan

The Group operates a final salary defined benefit scheme for qualifying employees in the UK, the Angel Trains Shared Cost Section ('Section') of the Railways Pension Scheme (the 'Main Scheme'). Provision for the costs of these benefits is charged to the income statement over the average remaining future service lives of the eligible employees.

The most recent actuarial valuations of plan assets and the present value of the defined benefit obligation were carried out at 31 December 2020 by independent actuaries. The results of these calculations have been based on the results of the last formal actuarial valuation of the Section as at 31 December 2019, allowing for adjustments, on an approximate basis, to allow for differences between the valuation and IAS 19 calculations. The contribution rate for the Group's scheme is split between the Group and the employee at 19.1% and 12.1% respectively (2019: 19.1% and 11.7%) of pensionable salaries.



#### 28. Retirement benefit scheme (continued)

#### Defined benefit plan (continued)

The discounted mean term of the Section's Define Benefit Obligation (DBO) was 21 years based on the preliminary results of the formal valuation as at 31 December 2019.

The Group is exposed to a number of risks relating to the Section including assumptions not being borne out in practice. The most significant risks are as follows:

- Asset volatility: There is the risk that a fall in asset values is not matched by a corresponding reduction in the value placed on the Section's DBO. The Section holds a proportion of growth assets, which are expected to outperform corporate and government bond yields in the longterm but gives exposure to volatility and risk in the short-term.
- Change in bond yields: A decrease in corporate bond yields will increase the value placed on the Section's DBO, although this will be partially offset by an increase in the value of the Section's corporate bond holdings.
- Inflation risk: The majority of the Section's DBO is linked to inflation where higher inflation will lead to a higher value being placed on the DBO. Some of the Section's assets are either unaffected by inflation or loosely correlated with inflation (e.g. growth assets), meaning that an increase in inflation will generally increase the deficit.
- Life expectancy: An increase in life expectancy will lead to an increased value being placed on the Section DBO. Future mortality rates cannot be predicted with certainty.
- Contribution rate: The Scheme Rules give the Scheme Actuary the power to set the
  contribution rates for the Group if no agreement can be reached between the Trustee and the
  Group.

#### **Technical Provision shortfall**

The full actuarial valuation of the Section as at 31 December 2019 highlighted a Technical Provisions shortfall of £1.8m. This is considered recoverable via the existing contributions payable that were established following the last actuarial valuation based at 31 December 2016. The expected value of these contributions are forecast to be £2.3m, leaving the scheme fully funded by the time they have all been paid and providing a small surplus of £0.5m.

A consultation process to agree a recovery plan with the active members concluded in January 2021. The recovery plan that has been agreed by the trustees, is for the employer to continue with the annual instalments of £0.48m up to April 2024, with the active members' contribution to the deficit, via their section pay, reducing from 1.83% to 1.29% over the period from 1 July 2021 through to 31 March 2025.

In addition to the above, the Future Joint Service Contribution Rate increased to 20.5% employer and 11.0% employee (65%:35% split), from 1 July 2021.



### 28. Retirement benefit scheme (continued)

### Membership data:

	31 December 2020	31 December 2019
Active members		
Number	52	52
Annual payroll (£m)	3.9	3.8
Average age	50.6	48.0
Deferred members		
Number	120	122
Total deferred pension (£m)	0.7	0.7
Average age	53.5	52.5
Pension members (including dependants)		
Number	67	63
Annual pension payroll (£m)	1.4	1.4
Average age	66.2	64.7

The fair value of plan assets at the balance sheet date is analysed as follows:

Asset data	31 December 2020 £'m	31 December 2019 £'m
Growth assets Government bonds Other assets	55.5 16.0 0.7	56.1 9.8 0.9
Total asset value	72.2	66.8

The plan assets do not include any of the Group's own financial instruments, nor any property occupied by, or other assets used by, the Group. The expected rates of return on individual categories of plan assets are determined by reference to relevant indices published by the London Stock Exchange. The overall expected rate of return is calculated by weighting the individual rates in accordance with the anticipated balance in the plan's investment portfolio.

#### **Summary of assumptions:**

	31 December 2020	31 December 2019
Discount rate	1.6%	2.1%
Future price inflation (RPI measure)	2.7%	3.0%
Future price inflation (CPI measure)	2.2%	2.0%
Future pension increases (CPI measure)	2.2%	2.0%
Expected rate of salary increases	1.2% for 1	2.0% for 3
	year, 2.0% for	years then
	next 2 years,	2.6%
	then 2.7% pa	thereafter
	thereafter	



### 28. Retirement benefit scheme (continued)

Assumptions regarding future mortality are set based on actuarial advice in accordance with published statistics and experience in the UK.

The assumed average expectation of life in years for male and female members aged 65 now and 65 in 20 years' time for the Section is as follows:

	31 December 2020	31 December 2019
Male currently age 65	22.2	22.2
Male currently age 45	23.5	23.6
Female currently age 65	23.0	23.3
Female currently age 45	24.5	24.8

The amount recognised in the balance sheet in respect of the Company's defined benefit retirement benefit plan is as follows:

	31 December 2020	31 December 2019
Defined Benefit Liability at end of year	£'m	£'m
Defined Benefit Obligation at end of year		
Active members	(40.5)	(27.8)
Deferred members	(23.6)	(21.4)
Pensioner members (incl. dependants)	(38.1)	(36.1)
Total	(102.2)	(85.3)
Value of assets at end of year	72.2	66.8
Funded status at end of year	(30.0)	(18.5)
Adjustment for the members' share of deficit	4.1	2.1
Impact of minimum funding requirement/asset ceiling	-	
Net Defined Benefit Liability at end of year	(25.9)	(16.4)

### Reconciliation of defined benefit liability:

	31 December 2020	31 December 2019
	£'m	£'m
Opening defined benefit liability Pension expense Employer contributions Total loss recognised in OCI	(16.4) (2.0) 1.5 (9.0)	(12.0) (1.8) 1.6 (4.2)
Closing defined benefit liability	(25.9)	(16.4)



### 28. Retirement benefit scheme (continued)

### Pension expense:

Amounts recognised in the income statement in respect of the defined benefit plan are as follows:

	Year ended 31 December 2020	Year ended 31 December 2019
	£'m	£'m
Employer's share of service cost Employer's share of administration costs Total employer's share of service cost Employer's share of net interest on net defined benefit liability	1.6 0.1 1.7 0.3	1.4 0.1 1.5 0.3
Employer's share of pension expense	2.0	1.8

The charge for the year is included in administrative expenses in the income statement.

### Other comprehensive income (OCI):

	Year ended 31 December 2020	Year ended 31 December 2019
	£'m	£'m
(Gain)/loss due to liability experience Loss due to liability assumption changes Return on plan assets greater than discount rate	(0.3) 12.7 (3.4)	1.1 8.2 (5.1)
Total loss recognised in the OCI	9.0	4.2
Reconciliation of Defined Benefit Obligation (DBO):	Year ended 31 December 2020	Year ended 31 December 2019
	£'m	£'m
Opening defined benefit obligation Service cost Interest cost on DBO Loss on DBO – experience Loss/(gain) on DBO – demographic assumptions Loss on DBO – financial assumption Actual benefits payments	85.3 1.7 1.8 0.3 0.8 13.5 (1.2)	73.2 1.5 2.2 0.8 (2.4) 11.8 (1.8)
Closing defined benefit obligation	102.2	85.3



## 28. Retirement benefit scheme (continued)

#### Reconciliation of value of assets:

	Year ended 31 December 2020	Year ended 31 December 2019
	£'m	£'m
Opening value of Section assets Interest income on assets Return on plan assets greater than discount rate Contributions by employer Benefits paid Administration costs	66.8 1.4 3.8 1.5 (1.2) (0.1)	59.5 1.8 5.8 1.6 (1.8) (0.1)
Closing fair value of plan assets	72.2	66.8

#### DBO sensitivity analysis to significant actuarial assumptions:

	Sensitivity	Year ended 31 December 2020	Year ended 31 December 2019	
		£'m	£'m	
Discount rate Price inflation (CPI measure) Salary increases Life expectancy	-1.0% p.a +0.5% p.a +0.5% p.a +1 year	24.7 11.2 1.6 4.5	21.7 9.8 1.6 3.4	

### 29. Dividends paid

	Year 31 December 2020	Year 31 December 2019	Year 31 December 2020 Total £'m	Year 31 December 2019	
Dividends	Pence per share	Pence per share 444,255.66	1 Otal £ 111	<b>Total £'m</b> 54.9	

Dividends of £nil (2019: £54.9m) were paid by the Group during the year ended 31 December 2020.

### 30. Parent companies

The Company's immediate parent company is Willow Holdco 2 Limited.

The Company's ultimate holding company, ultimate controlling party, and the parent of the largest group into which the Company is consolidated is Willow Topco Limited which is incorporated and registered in Jersey. The registered office is 27 Hill Street, St Helier, JE2 4UA, Jersey.



### 31. Related party transactions

The Group has related party relationships with the directors and the following fellow parents of the Group and subsidiaries of Willow Topco Limited:

Willow Topco Limited Angel Trains Holdings Limited Willow Holdco 1 Limited Willow Holdco 2 Limited

#### **Trading transactions**

During the year, the Group had the following transactions with related parties:

#### 31 December 2020

	Income	Purchases	Interest paid	Other gains/ (losses)	Amounts owed by related parties	Amounts owed to related parties
Accounts with	£'m	£'m	£'m	£'m	£'m	£'m
Immediate Parent	-	-	(17.2)	-	-	(894.0)
Other	0.3	-	-	-	-	-
Total	-	-	(17.2)		-	(894.0)

#### 31 December 2019

	Income	Purchases	Interest paid	Other gains/ (losses)	Amounts owed by related parties	Amounts owed to related parties Restated
Accounts with	£'m	£'m	£'m	£'m	£'m	£'m
Immediate Parent	-	-	(11.9)	-	-	(680.7)
Other	0.4	-	-	-	-	
Total		-	(11.9)	-	-	(680.7)

The amounts outstanding are unsecured and will be settled in cash. No guarantees have been given or received in respect of the trading transactions.

During the year the Group acquired Angel Trains Rolling Stock Limited as described in note 32. Also during the year Group sold dormant companies Willow Rolling Stock UK Limited and Angel Trains Group Limited to Willow Topco Limited.



#### 31. Related party transactions (continued)

### Compensation of key management personnel

Compensation of key management personner	Year ended 31 December 2020	Year ended 31 December 2019
	£'m	£'m
Short term benefits Post employment benefits Other long-term benefits	1.6 - -	1.4 - -
	1.6	1.4

The key management personnel are defined as the directors of the subsidiaries of the Company.

Of the directors of the Company, 7 are remunerated for their services by the ultimate parent company, Willow Topco Limited, and 7 are paid by Angel Trains Limited, a subsidiary of the Company.

The remuneration of directors and key executives is determined by the Remuneration Committee having regard to the performance of individuals and market trends.

### 32. Acquisition of subsidiary

On 21 December 2020, the Group acquired 100% of the issued share capital of Angel Trains Rolling Stock Limited. The entity was under common control and management. The balance sheet has been incorporated into the Group at the carrying value of the predecessor and the results have been incorporated on the prospective presentation method.

The amount recognised in respect of the identifiable assets acquired, liabilities and equity assumed are set out in the table below:

	£'m
Property, plant and equipment	524.5
Financial assets	201.6
Financial liabilities	(703.2)
Current tax liabilities	(1.0)
Deferred tax liabilities	(3.0)
Total identified assets acquired and liabilities assumed	18.9
Satisfied by:	
Cash	0.1
	011
Net cash inflow arising on acquisition:	
Cash consideration	(0.1)
Cash and cash equivalent balances acquired	201.2
	201.1

The acquired business contributed revenues of £0.4m and a net loss of £23.7m to profit attributable to the owners, primarily arising as a result of hedge discontinuation. If the acquisition had occurred on 1 January 2020, consolidated revenue would have been £557.5m and a net profit attributable to the owners of £56.4m.



### 33. Reconciliation of liabilities arising from financing activities

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes.

	Loans payable (note 19) <b>£'m</b>
1 January 2019	2,691.8
Financing cash flows – net Non-cash changes*	30.9 (1.3)
1 January 2020	2,721.4
Financing cash flows – net Acquisition of subsidiary (note 32) Non-cash changes*	(120.8) 671.3 5.9
31 December 2020	3,277.8

<sup>\*</sup> Non-cash items include the amortisation of loan fees and net movement in accruals for fees incurred financing new loans and an adjustment to the shareholders' interest free loan.

#### 34. Events after the balance sheet date

There have been no significant events between the year end and the date of approval of the financial statements which would require a change or an additional disclosure in the financial statements.